(Translated version)

CP ALL Public Company Limited

Sustainable Sourcing Policy and Business Partner Guiding Principle Announcement Doc. No. SDD 021/2019

1) Principle

CP All Public Company Limited or "CPALL" and all subsidiaries are committed to conducting business with transparency, fairness, and accountability to all stakeholders. This is in line with the Company code of business ethics and corporate governance that has integrated social and environmental considerations into our business operations. In addition, the Company will continue to improve the efficiency and effectiveness of its value chain management systems by developing a sustainable sourcing policy and business partner guiding principle which will be used as a framework for enhancing the quality of life and building a positive relationship with the community and society.

2) Scope

This policy and guiding principle is applied to CPALL and its subsidiaries; and disseminate to business partners for their operations.

3) Definition

- The Company means CP All Public Company Limited
- Subsidiaries means subsidiary company according to the Notification of the of the Securities and Exchange Commission ("SEC")
- *Employee* means employees and workers at all levels of the Company and subsidiaries
- Business partners mean store business partners, suppliers, or group of persons who agree to work together with the Company and subsidiaries to achieve a shared goal or to improve the performance. The partnership will be formed on a formal basis to assist in moving towards a shared goal or objective i.e. to achieve strategic objective or to deliver specific products that have been identified by the Company that they are important.

4) Implementation

- Select business partners with strong business potential who operate their businesses in compliance with all applicable laws, rules and regulations
- Support the development of potential partners in the sourcing process and supply chain management to satisfy the changing demand of customers, community and society.

- Promote opportunities for Increase distribution channels for organic products. As well as taking into account the distance between the cultivated area, and the appropriate distribution site to reduce environmental impacts and maintaining the highest quality products.
- Monitor sustainability performance of business partners on a regular basis to ensure that they comply with this policy and evaluate sustainability risks that may occur in the value chain system
- Build long-term relationships with business partners according to the principles of corporate sustainability.

The Sustainable Sourcing Policy and Business Partner Guiding Principle Announcement No. SDD 002/2017 has been annulled. This new policy will be effective from 15 March 2019 onwards.

Announced on 1 March 2019

Korsak Chairasmisak Chairman of Executive Committee