



# **CP ALL Public Company Limited**

1Q10: Presentation Results

May 2010















# **Financial Highlights**

Unit: MB	1Q09	1Q10	%Chg
Company Only			
Total Revenues	26,739	32,741	+22.4%
Net Profits	1,116	1,446	+29.6%
Consolidated			
Total Revenues	27,276	33,425	+22.5%
Net Profits	1,247	1,676	+34.4%

Company Only	2005	2006	2007	2008	2009
Total Revenues	53,669	69,498	81,807	98,108	115,285
Net Profits	1,771	2,216	2,504	3,740	4,597





# Core Business in Thailand Convenience Store Business:

"7-Eleven"













# **Share Capital Information**

Price (May 7, '10) : Bt 28.25

Hi/Low (12-month) : Bt 29.75/12.40 per share

Avg. daily turnover : 192.80 MB

No. of shares : 4,493,148,024 (Par Bt 1)

Market Capitalization: 126,931 MB

#### Major Shareholders (as of Mar 30, '10)

- CP Group	45.3%
- AIA	7.3%
- State Street Bank and Trust Company	6.1%
- Chase C.S. Central Nominees Limited	3.8%
- Albouys Nominees Limited	3.2%
- GIC	3.1%

First Trade Date: Oct 14, '03

Dividend payment	2004	2005	2006	2007	2008	2009
Dividend payment (Bt/share)	Bt 2.25	Bt 0.30	Bt 0.25	Bt 0.35	Bt 0.60	Bt 0.80
Payout ratio (%)	59%	88%	84%	63%	<b>72</b> %	<b>78</b> %
Based on financial statement	Consolidated	Consolidated	Consolidated	Company only	Company only	Company only
Effective payout ratio*(%)	83%	75%	50%	63%	<b>72</b> %	<b>78</b> %

<sup>\*</sup> Effective payout ratio calculation based on the assumption that dividend is paid out from "Company Only" statement.

#### Note

: Year 2005

: Oct 19, '07

: Oct 26, '07

: Year 2007

Capital was increased by stock dividend at 1:1 and par value was changed from Baht 5 to Baht 1 per share.

C.P. Seven Eleven Plc. has changed its name with the Reaistrar of Ministry of Commerce to "CP ALL Plc."

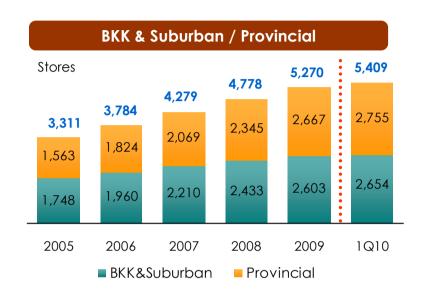
Trading symbol of "CP7-11" has been changed to "CPALL".

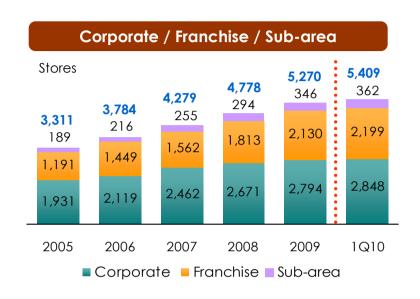
Dividend policy has been changed from the approximate payout of 50 percent of consolidated financial statement to company only financial statement.

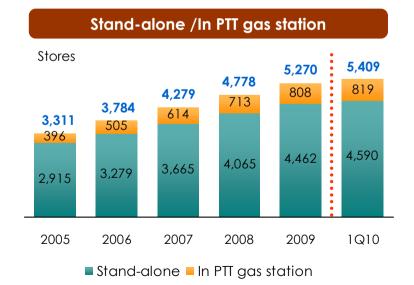


# **Store Types Breakdown**

#### Store expansion on track







Stores/Year	2005	2006	2007	2008	2009	1Q10
Expansion	+450	+473	+495	+499	+492	+139



#### Same Store Sales Growth

#### Increased traffic helped boost SSSG



Average daily sales / store 79,223 Baht

2005 2006 2007 2008 2009 1Q09 2Q09 3Q09 4Q09 1Q10 SSS Growth\* 4.7% 5.5% 5.9% 10.5% 9.7% 10.0% 8.2% 7.4% 10.9% 14.3%



Note: \* Excluding T&E which stands for technology and entertainment \*\* Round number has been shown.

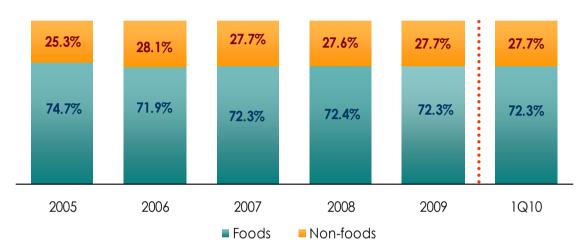


# **Product Sales Mix & Gross Margin Mix**

#### Margin enhancement resulting from both foods and non-foods

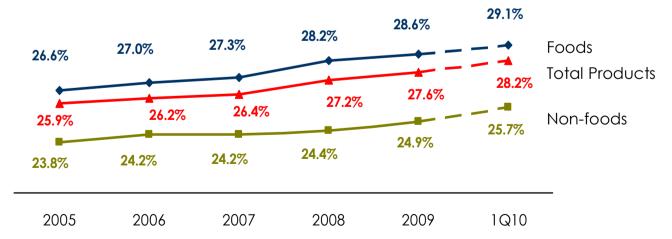
#### Product Sales Mix \*

%



#### **Gross Margin Mix\***

%



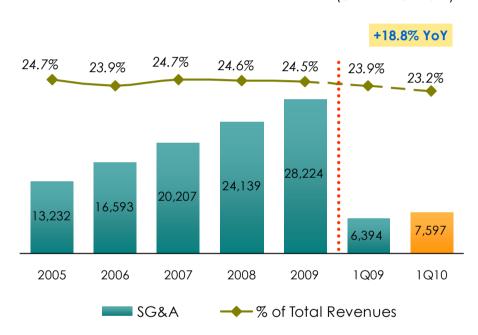


# **SG&A Expenses – Company Only**

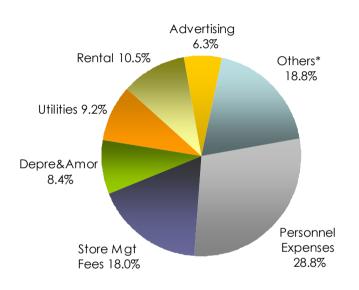
# A good control of SG&A expenses as % to total revenue

#### 1Q10 SG&A Expenses-to-Total Revenues

(Unit: Million Baht)



#### 1Q10 SG&A Expenses Breakdown



<sup>\*</sup> Others are comprised of royalty fee, professional fee, R&D, transportation and etc.



# Convenience Store Performance - Company Only

#### Enhanced performance from SSS growth and store expansion

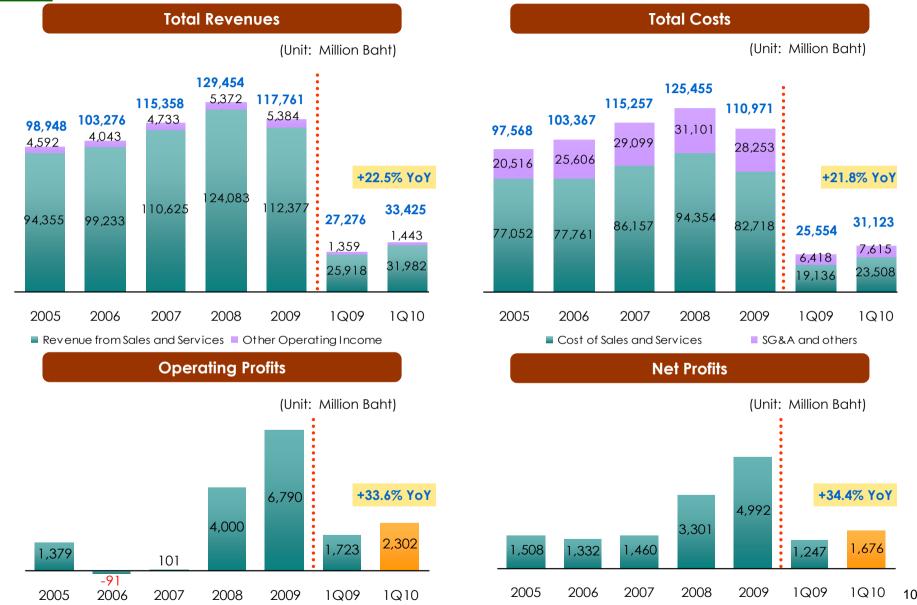


Note: Other operating income is comprising of interest income, dividend income, net foreign exchange gain, sale promotion income, royalties fee and others.



#### **Consolidated Financial Performance**

#### Net profit growth resulting from both CVS and other business performance

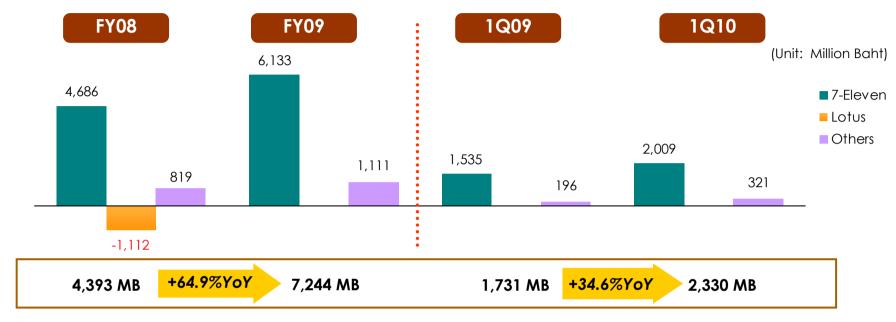


Note: Other operating income is comprising of interest income, dividend income, net foreign exchange gain, sale promotion income, royalties fee and others.



# **Operating Profits (By Business Segment)**

#### 86% of OP generated by CVS and 14% of OP generated by others



Operating Profits (MB)	2005	2006	2007	2008	2009
7-Eleven	2,316	2,863	3,133	4,686	6,133
Lotus	-1,190	-3,320	-3,241	-1,112	-
Others	512	720	569	819	1,111
Total	1,638	263	461	4,393	7,244

Note: All data are before elimination.

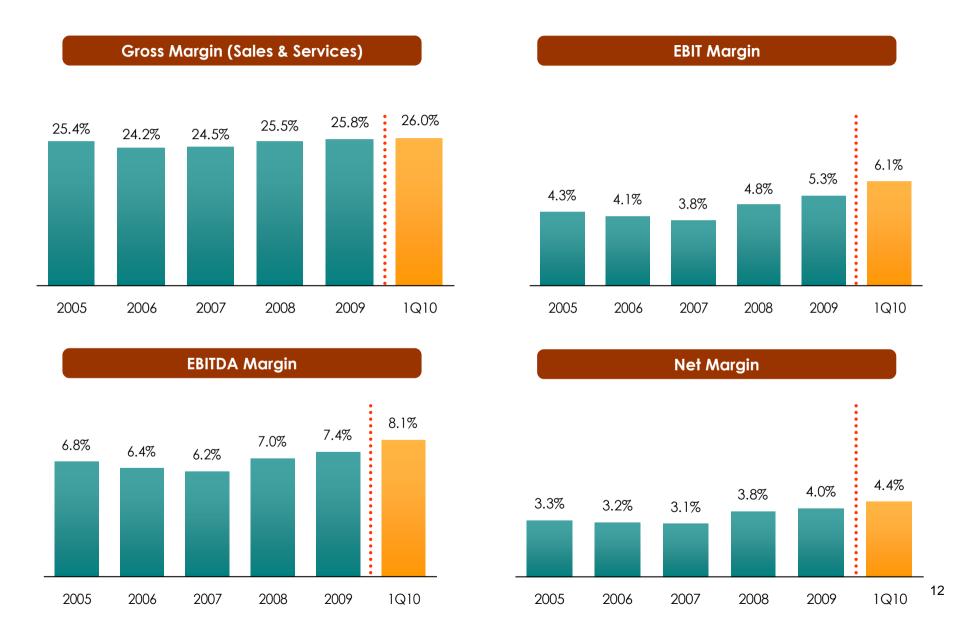
<sup>:</sup> Other businesses mainly are comprised of Counter Service, Retailink, CPRAM and others.

<sup>:</sup> Operating profit is prior to minority interests adjustment.



# **Profitability Ratios – Company Only**

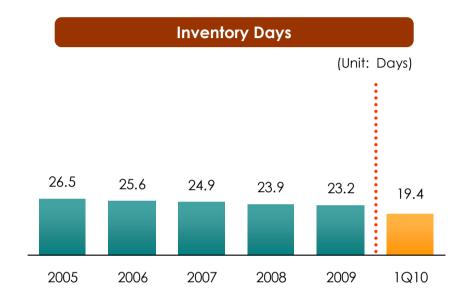
# High seasonal factor impacting to better margins

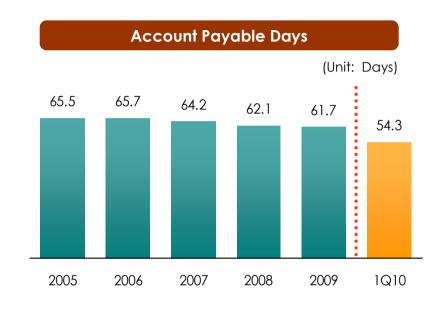


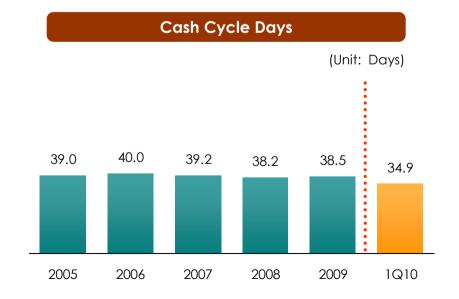


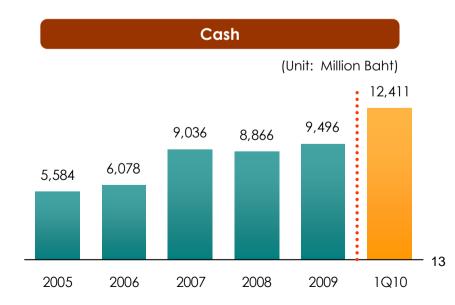
# Working Capital - Company Only

# Stable cash cycle days











# **Key Performance Ratios**

# High seasonal factor enhanced financial ratios



Note: ROAA and ROAE are annualized figures.



#### **Future and CAPEX Plan**

### Continued store expansion and supporting infrastructure

#### 7-Eleven Store Expansion

#### **2010 Projected CAPEX**

- Plan to open 450 stores a year
- Milestone: 7,000 stores in the next 5 years

	Thailand	MB
-	450 stores expansion	1,500
-	Stores renovation	900
-	Investment in subsidiaries & DC	900
•	Fixed assets & IT system	700
	Total	4,000

# Stand alone 80% PTT 20% Franchise 60% Corporate 40% BKK and suburban 40% Provincial 60%

#### **CAPEX Plan for Regional DCs**

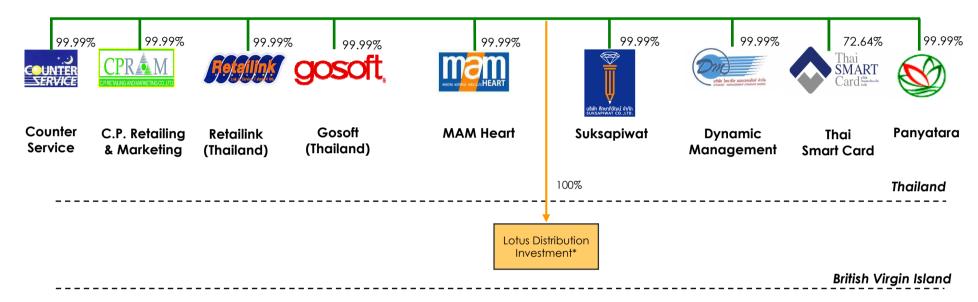
- RDC: Khon Kaen (Northeast)
  - Serving 800 stores, opening in 4Q10
- RDC: North
  - Serving 800 stores, opening in 2011



# **Group Structure of CPALL**

As of Mar 31, '10







# Connected transactions regarding changes of investment in CB to CPS

#### Timeline 2010

#### March 9

The Board of Directors of CPALL approved the connected transactions regarding changes of investment in CTEI CB to Convertible Preferred Share (CPS), which can be converted into CTEI ordinary shares with attached options, to be further proposed for shareholders' approval in AGM.

#### April 28

The resolution of shareholders on AGM was not approved due to a large chunk of technical abstained votes as follows:

Approved 72.57% Against 3.74% Abstained 23.69%

Some of foreign institutional investors made inquiries regarding abstained votes which CPALL verified the proxy votes with the custodian. It was clarified whether the votes were not submitted in specified date or the intention was not explicitly notified, the custodian will technically vote the transaction as "abstained".

#### June 29

In this regard, CPALL would like to hold EGM of shareholders on June 29, 2010. Additionally, to respond to shareholders' opinion upon the assurance on exercising the put option as soon as possible, the Company has considered that it would exercise the put option in whole immediately once CPALL and LDI have obtained the CPS.



## **Connected transactions regarding**

### changes of investment in CB to CPS

#### **Details of the transactions**

(i) Conversion from CTEI CB at face value of HKD 1,519.9 million (approx. Baht 6,400 million) to CPS

Amount of CPS: 3,897,110,334 shares compared with

Investment cost: USD 115 million (approx. Baht 4,000 million)

(Original investment USD 60 m, CB subscription USD 20 m and CB acquisition USD 35 m)

Book value: HKD 1,377 million (Baht 5,716 million)

1. Put option (American): CPALL and LDI have the right to sell CPS up to 100% (or up to 3,897,110,334

shares) to CPH

Exercise price: HKD 0.248/share (90% of CTEI's weighted average share price for the last 30 trading days)

Total consideration: HKD 966.5 million (approx. no more than Baht 4,100 million)

Tenor: No later than September 30, 2010

2. Call option (American): CPH has the right to buy CPS up to 50% (or up to 1,948,555,167 shares)

from CPALL and LDI

Exercise price: HKD 0.276/share (100% of CTEI's weighted average share price for the last 30 trading days)

Total consideration: HKD 537.8 million (approx. no more than Baht 2,300 million)

Tenor: No later than September 30, 2010

(ii) Exercising put option of 100% immediately after CPALL and LDI receive CPS regardless of CTEI market price consideration.



### Connected transactions regarding

#### changes of investment in CB to CPS

#### **Impact to CPALL**

Cash flow:

- Positive since transaction will be made in cash

Balance sheet and Income statement:

 Loss from divestment of approx. Baht 1,616 million after exercising put option of 100% VS Surplus on common control transaction of Baht 5,631 million

Full conversion:

- 26.7% shareholding in CTEI

	2008	2009
Total Assets	8,446	7,960
<b>Total Liabilities</b>	8,006	7,807
Net Assets	439	153
	2008	2009
Revenue	6,277	9,967
EBIT	128	123
Net loss	(46)	(268)

#### **Benefits to CPALL**

- Reduce uncertainty upon holding CB till maturity (October 2011) which could be extended another 2 years (October 2013)
- Increase liquidity to CPALL investment
- Lower risk exposure from volatility in CTEI share price after the option expires in case of no exercising