## CP ALL Public Company Limited

2Q10: Presentation Results

August 2010


## Financial Highlights

| Units: MB | 2Q09 | 2Q10 | \%Chg | $1 \mathrm{HO9}$ | 1 H 10 | $\% \mathrm{Chg}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Company Only |  |  |  |  |  |  |
| Total Revenue | 28,310 | 34,274 | $+21.1 \%$ | 55,048 | 67,014 | $+21.7 \%$ |
| Net Profits | 1,431 | 1,812 | $+26.6 \%$ | 2,547 | 3,258 | $+27.9 \%$ |
| Consolidated |  |  |  |  |  |  |
| Total Revenue | 28,572 | 34,628 | $+21.2 \%$ | 55,847 | 68,053 | $+21.9 \%$ |
| Net Profits | 1,234 | 1,769 | $+43.3 \%$ | 2,481 | 3,445 | $+38.9 \%$ |
|  |  |  |  |  |  |  |
| Company Only | 2005 | 2006 | 2007 | 2008 | 2009 |  |
| Total Revenues | 53,669 | 69,498 | 81,807 | 98,108 | 115,285 |  |
| Net Profits | 1,771 | 2,216 | 2,504 | 3,740 | 4,597 |  |

Core Business in Thailand Convenience Store Business:

B00K Smile

"7-Eleven"



## Share Capital Information

| Price (Aug 2, '10) <br> Hi/Low (12-month) | Bt 32.00 |  | Major Shareholders (as of May 26, '10) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Bt 32.25/16.60 per share |  | - - AIA |  |  | 7.3\% |
|  |  |  | - State | eet Bank a | Trust Company | y $6.0 \%$ |
| Avg. daily turnover | 213.36 MB |  | - Chase | S. Central | minees Limited | d $3.9 \%$ |
|  |  |  | - Albou | Nominees | mited | 3.0\% |
| No. of shares | 4,493,148,024 (Par Bt 1) |  | ) - HSBC |  |  | 2.6\% |
| Market Capitalization : 143,781 MB |  |  | First Trade Date : Oct 14, '03 |  |  |  |
| Dividend payment | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| Dividend payment (Bt/share) | Bt 2.25 | Bt 0.30 | Bt 0.25 | Bt 0.35 | Bt 0.60 | Bt 0.80 |
| Payout ratio (\%) | 59\% | 88\% | 84\% | 63\% | 72\% | 78\% |
| Based on financial statement | Consolidated | Consolidated | Consolidated | Company only | Company only | Company only |
| Effective payout ratio*(\%) | 83\% | 75\% | 50\% | 63\% | 72\% | 78\% |

[^0]Dividend policy has been changed from the approximate payout of 50 percent of consolidated financial statement to company only financial statement.




| Stores/Year | 2005 | 2006 | 2007 | 2008 | 2009 | 1 H 10 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Expansion | +450 | +473 | +495 | +499 | +492 | +241 |

Same Store Sales Growth
Increased traffic helped boost SSSG

## 2Q10

78,788 Baht
Average daily sales / store

| 2005 | 2006 | 2007 | 2008 | 2009 | 1Q09 | 2Q09 | 3Q09 | 4Q09 | 1Q10 | 2Q10 | 1H09 | 1H10 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4.7\% | 5.5\% | 5.9\% | 10.5\% | 9.7\% | 10.0\% | 8.2\% | 7.4\% | 10.9\% | 14.3\% | 12.6\% | 9.1\% | 13.4\% |




Note : * Excluding T\&E which stands for technology and entertainment
** Round number has been shown.

## Product Sales Mix \& Gross Margin Mix Margin enhancement resulting from both foods and non-foods



## Convenience Store Performance - Company Only <br> Enhanced performance from SSS growth and store expansion



Note: Other operating income is comprising of interest income, dividend income, net foreign exchange gain, sale promotion income, royalties fee and others.

## Consolidated Financial Performance

Net profit growth resulting from both CVS and other business performance

Tołal Revenues
Total Costs


- Revenue from Sales and Services - Other Operating Income

Operafing Profits
(Unit: Million Baht)



Net Profits


2Q10 SG\&A Expenses-to-Tołal Revenues
(Unit: Million Baht)


2Q10 SG\&A Expenses Breakdown


* Others are comprised of royalty fee, professional fee, $R \& D$, transportation and etc.

Operating Profits (By Business Segment)
$88 \%$ of OP generated by CVS and $12 \%$ of OP generated by others


| Operating Profits (MB) | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 7-Eleven | 2,316 | 2,863 | 3,133 | 4,686 | $\mathbf{6 , 1 3 3}$ |
| Lotus | $-1,190$ | $-3,320$ | $-3,241$ | $-1,112$ | - |
| Others | 512 | 720 | 569 | 819 | 1,112 |
| Total | $\mathbf{1 , 6 3 8}$ | $\mathbf{2 6 3}$ | $\mathbf{4 6 1}$ | $\mathbf{4 , 3 9 3}$ | $\mathbf{7 , 2 4 5}$ |

: Other businesses mainly are comprised of Counter Service, Retailink, CPRAM and others.
: Operating profit is prior to minority interests adjustment.

## Profitability Ratios - Company Only

 Dividend income from subsidiaries impacting to better margins
## Gross Margin (Sales \& Services)



EBITDA Margin


EBIT Margin


Net Margin


## Working Capital - Company Only

Stable cash cycle days


Cash Cycle Days


Account Payable Days


Cash



Future and CAPEX Plan

## Continued store expansion and supporting infrastructure

## 7-Eleven Słore Expansion

- Plan to open 450 stores a year
- Milestone: 7,000 stores in the next 5 years

| New Store Opening |  |
| :---: | :---: |
| Stand alone 80\% | PTT 20\% |
| Franchise 60\% | Corporate 40\% |
| BKK and suburban 40\% | Provincial 60\% |

2010 Projected CAPEXThailandMB

- 450 stores expansion ..... 1,500
- Stores renovation ..... 900
- Investment in subsidiaries \& DC ..... 900
- Fixed assets \& IT system ..... 700
Total ..... 4,000
CAPEX Plan for Regional DCs
- RDC: Khon Kaen (Northeast)
- Serving 1,000 stores, opening in 4Q10
- RDC: North
- Serving 1,000 stores, opening in 2011


## Group Structure of CPALL



## Operational Strategy

## Convenience food store

-Moving towards Convenience Food Store concept - enhance RTE and RTD


Chilled Food- meal box


Open-typed fridge for food products


Frozen Food

"Top pick menu" Spicy minced pork with basil leaf over rice


Freshly baked Bakery


Toasted sandwich

## Operational Strategy

## Convenience food store

-Moving towards Convenience Food Store concept - enhance RTE and RTD


Beverages


Freshly brewed coffee


Ready-to-drink

- Marketing strategies: Consistent promotions throughout the year


Stamp promotion


Combo set promotion


Special Redemption

In 1Q10 Disney and Winnie-the-Pooh stamp collections gain a good market response. Up to Baht 40/ ticket, customers get stamp valued of Baht 1 or Baht 3 that can be used for cash discount or exchange for a premium gift.
In 2Q10 During WorldCup Football event, combo set is offered at a discount.
In 3Q10 Up to Baht 40/ ticket, customers have a right to buy promotional items at a discount price of 10-30 Baht.

Impacts on CPALL's financial statements regarding changes of investment in CB to CPS

On June 29, 2010, the EGM approved the resolutions of the connected transactions regarding changes of investment in CTEI CB to CPS and exercising the put option immediately once CPALL and LDI have obtained the CPS.

Accounting treatment to CPALL's financial statements will be as follows:

As of June 30, 2010, on the balance sheet:
Asset side: Investment in CB of Baht 5,821 million has been changed to Investment in CPS of Baht 4,028 million.

Equity side: $\quad$ Net surplus of only Baht 3,862 million was recorded due to fair value changes on investments.

Income Statement: There was no impact.

We expect that the transaction of exercising put option will be completed in 3 Q10 for total consideration in cash of Baht 4,028 million.

Thus, as of September 30, 2010, on balance sheet:
Asset side: Cash of Baht 4,028 million will be recorded.
Equity side: Net surplus of Baht 3,862 million will be amalgamated into retained earnings.

Income statement
There will be no impact.


[^0]:    * Effective payout ratio calculation based on the assumption that dividend is paid out from "Company Only" statement.

