The letter is not intended for distribution, directly or indirectly, in or into the United States (including its territories and possessions, any State of the United States and the District of Columbia), Japan, Malaysia, the People's Republic of China, India, Philippines, South Korea, Netherlands, Myanmar, Estonia, Pakistan, Laos, Taiwan, Australia, Indonesia and Canada (collectively referred to as the "Restricted Territories") or any other jurisdiction where such distribution might be unlawful.

No. IDR24/2021

Date: 29 November 2021

Subject: Notification of the channel for shareholders of CP All Public Company Limited to check their entitlement to the allocation of ordinary shares of Siam Makro Public Company Limited

Attention: President Stock Exchange of Thailand

We refer to the disclosure by CP All Public Company Limited (the "Company") to the Stock Exchange of Thailand on 27 October 2021 regarding the progress of the offering of ordinary shares of Siam Makro Public Company Limited ("Makro") to the public (the "Public Offering"), including the information related to the initial approaches and reservation of right for the offering or allocation of certain portions of the total number of the ordinary shares of Makro that will be offered in the Public Offering to: (1) existing shareholders of the Company (other than group of Charoen Pokphand Group Company Limited ("CPG") as specified in Form 56-1 for the year 2020 of the Company); (2) existing shareholders of Makro (other than the Company and subsidiaries of the Company, Charoen Pokphand Holding Company Limited ("CPH") and C.P. Merchandising Company Limited ("CPM")); and (3) existing shareholders of Charoen Pokphand Foods Public Company Limited ("CPF") (other than the CPG group as specified in Form 56-1 for the year 2020 of CPF) (the "Allocation of Certain Portions of the Total Number of the Ordinary Shares of Makro that will be Offered in the Public Offering to Existing Shareholders"), and the fixing of 23 November 2021 as the date to determine the names of shareholders of the Company (Record Date) which will be entitled to the Allocation of Certain Portions of the Total Number of the Ordinary Shares of Makro that will be Offered in the Public Offering to Existing Shareholders of the Company at the allocation ratios as specified in the foregoing disclosure. We would like to further notify that the Allocation of Certain Portions of the Total Number of the Ordinary Shares of Makro that will be Offered in the Public Offering to Existing Shareholders shall be subject to the absolute discretion and consideration of the Company, Makro, CPH and CPM. In this respect, the Company, Makro, CPH and CPM reserve the right not to offer or allocate shares of Makro to any existing shareholder who is a natural person whose mailing address is outside of Thailand, or any existing shareholder whose mailing address is located in the Restricted Territories or any other jurisdictions where such action would be regarded as a violation of the relevant laws of such jurisdiction, including any other jurisdictions as deemed appropriate by the Company, Makro, CPH and CPM, or any

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shareholder who is not fully qualified or cannot give a representation that it is fully qualified to lawfully subscribe for, obtain and/or receive shares of Makro in the jurisdiction in which it resides or is currently located (qualified investor), or any existing shareholder if such offering or allocation of ordinary shares will or may result in the Company, Makro, CPH and CPM being in violation of foreign law or rules and regulations or having burden or obligations to carry out any actions in addition to those required under Thai laws and regulations in relation to the issuance and offering of securities, or may result in the shares offering being in non-compliance with the rules, methods or conditions prescribed for the offering or allocation of shares.

In addition, we hereby further notify that Makro has submitted the registration statement for securities offering (Form 69-1) and the updated draft prospectus with the Office of the Securities and Exchange Commission (the "**SEC Office**") on 17 November 2021. Investors may study the information regarding the Public Offering in the registration statement for securities offering (Form 69-1) and the updated draft prospectus of Makro which are available at www.sec.or.th.

In this respect, Makro will further announce the detailed information regarding the offering price of the ordinary shares of Makro and the subscription period for the ordinary shares of Makro when the registration statement for securities offering (Form 69-1) and the prospectus become effective.

The shareholders of the Company who are eligible for the Allocation of Certain Portions of the Total Number of the Ordinary Shares of Makro that will be offered in the Public Offering to Existing Shareholders (the **"Eligible Shareholders**") may check their entitlement at https://wwwa2.settrade.com/brokerpage/IPO/automatedRandom/MAKRO/viewquota.jsp from today onwards. In this regard, the Company will further proceed to deliver the subscription notification and subscription manual as well as relevant supplemental documents by registered mail to the Eligible Shareholders. Should you have any questions, please contact 02-090-9191 (from 09.00-18.00 daily).

Please be informed accordingly Yours faithfully,

Mr. Supot Shitgasornpongse Company Secretary Authorised to sign on behalf of the Company The information contained herein is restricted and is not for release, publication or distribution, directly or indirectly, in whole or in part in, into or from the Restricted Territories or any other jurisdiction where to do so would constitute a violation of the relevant laws of such jurisdiction. The shares of Makro have not been and will not be registered under the securities laws of such jurisdictions and may not be offered, sold, taken up, exercised, resold, renounced, transferred or delivered, directly or indirectly, within such jurisdictions except pursuant to an exemption from and in compliance with any applicable securities laws.

This letter is for information purposes only and does not constitute or form part of any offer to issue or sell, or the solicitation of an offer to acquire, purchase or subscribe for, any securities in any jurisdiction and should not be relied upon in connection with any decision to subscribe for or acquire any shares of Makro. In particular, this letter does not constitute or form part of any offer to issue or sell, or the solicitation of an offer to acquire, purchase or subscribe for, any securities in the Restricted Territories or any other jurisdiction in which such an offer or solicitation would be unlawful.

This letter and the information contained herein does not constitute or form a part of any offer or solicitation to purchase or subscribe for securities in the United States. The shares of Makro have not been and will not be registered under the US Securities Act of 1933 (the "US Securities Act"), and may not be offered or sold in or into the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the US Securities Act. The shares of Makro will not be registered under or offered in compliance with applicable securities laws of any state, province, territory, county or jurisdiction of the United States or the other Restricted Territories or anywhere outside of Thailand. Accordingly, unless an exemption under the relevant securities law is applicable, the shares of Makro may not be offered, sold, taken up, exercised, renounced, resold, delivered or distributed, directly or indirectly, in or into the United States or the other Restricted Territories or require registration if to do so would constitute a violation of the relevant laws of, or require registration thereof in, such jurisdiction. There will be no public offering of shares of Makro in the United States.