



No. Nor lor bor 004/2022

Date : March 31, 2022

Subject : Invitation to the Annual General Meeting of Shareholders for year 2022

To : Shareholders

- Enclosures:
1. Notification of the Company's Meeting (Barcode registration form)
 2. Information on the person nominated to be appointed as the directors
 3. Definition of the qualifications of CP ALL Plc. Independent Director
 4. The detail of Auditors
 5. The detail of the Directors proposed by the Company to act as Proxies of Shareholders
 6. The Company's Articles of Association, concerning the Shareholders' Meeting
 7. Annual Report for the year 2021 including the Financial Statements 2021 (Form 56-1 One Report) and Sustainability Report for 2021 (QR Code) and QR Code Downloading Procedures
 8. Proxy forms (Form A, Form B and Form C)
 9. Manual to Attend the Annual General Meeting of Shareholders for year 2022 and Voting through Electronic means (E-AGM) by IR PLUS AGM Application
 10. Reply Paid Envelope

Due to the high number of new COVID-19 cases, concern for the safety of the meeting participants and all parties involved in organizing the meeting, as well as strict compliance with government measures, the meeting of the Board of Directors of CPALL Public Company Limited No. 1/2022 on February 24, 2022 had a resolution to call for the Annual General Meeting of Shareholders for the Year 2022 to be held on Friday, April 22, 2022 at 14.00 hrs. through electronic means (E-AGM) only, according to the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and related laws and regulations, in order to consider various matters with the agenda as follows.

Agenda 1. To acknowledge the report of the Board of Directors which propose the meeting for reporting the Company's operations for the last year.

Facts and Reasons

The operation results of the Company for the year 2021 were reported in the Annual Report and the Financial Statements of the Company distributed together with this invitation notice (Enclosure no. 7, Annual report, in the subject of "Nature of Business" "Management Discussion and Analysis" and "Financial Statements") which could be summarized as follows:

	<u>Stores opened in year 2021</u>	<u>Total stores as of December 31, 2021</u>	
Number of stores			
Classified by location			
- Bangkok	122	3,426	branches
- Suburb	155	2,282	branches
- Upcountry	<u>425</u>	<u>7,426</u>	branches
Total	<u>702</u>	<u>13,134</u>	branches





Classified by ownership			
- Corporate	595	6,280	branches
- Store Business Partner	101	6,020	branches
- Sub Area	<u>6</u>	<u>834</u>	branches
Total	<u>702</u>	<u>13,134</u>	branches

Financial statements for the year ended December 31, 2021

Million Baht

Separate:

- Total assets	419,184	Increased 0.04% from previous year
- Shareholders' equity	81,123	Increased 0.35% from previous year

(Included Subordinated Perpetual Debentures 19,911 Million Baht)

- Revenue from sale of goods and rendering of services	290,228	Decreased 3% from previous year
- Total Income	320,435	Decreased 2% from previous year
- Net profit	9,031	Decreased 37% from previous year

Consolidated:

- Total assets	931,892	Increased 78% from previous year
- Shareholders' equity	292,807	Increased 162% from previous year

(Included Subordinated Perpetual Debentures 19,911 Million Baht)

- Revenue from sale of goods and rendering of services	565,207	Increased 7% from previous year
- Total Income	587,597	Increased 8% from previous year
- Net profit attributable to equity holders	12,985	Decreased 19% from previous year

Note: On October 25, 2021, Siam Makro Public Company Limited, a subsidiary, accepted the Entire Business Transfer of C.P. Retail Holding Company Limited. As a result, all companies under the Lotuss group became the indirect subsidiaries of the Company.

Board's Opinion

The Meeting of Shareholders should acknowledge the operating results of the Company for the year 2021.

Agenda 2. To consider and approve the Statement of Financial Position and Statement of Income for the year ended December 31, 2021

Facts and Reasons

The Statement of Financial Position and Statement of Income for the year ended December 31, 2021 which were audited by the auditors are appeared in the audit report of certified public accountant and financial statements enclosed herewith (Enclosure no.

7, Annual report : in the subject of “Independent Auditor’s Report” and “Financial Statements”). It could be summarized as follows:

<i>Separate:</i>	<u>Baht</u>
– Total assets	419,183,811,679
– Total equity	81,122,452,955
– Revenue from sale of goods and rendering of services	290,228,104,650
– Total Income	320,435,361,486
– Profit for the year	9,031,680,001
– Basic earnings per share	0.89

Consolidated:

– Total assets	931,892,564,418
– Total equity	292,807,227,057
– Equity attributable to equity holders of the Company	104,134,126,675
– Revenue from sale of goods and rendering of services	565,207,287,399
– Total Income	587,596,951,897
– Profit for the year	12,052,492,576
– Profit for the year, attributable to equity holders of the Company	12,985,479,957
– Basic earnings per share	1.33

Board’s Opinion

After considering the matter, the Board of Directors is of the opinion that the Meeting of Shareholders should approve the Statement of Financial Position and Statement of Income for the year ended December 31, 2021 which was audited by certified public auditor and reviewed & agreed by Audit Committee.

Resolution

This matter shall be passed by the affirmative resolution of a majority vote of the total number of votes of shareholders who attend the meeting and cast their votes.

Agenda 3. To consider and approve an appropriation of profit and the dividend payment

Facts and Reasons

According to the Articles of Association of the Company, the Company must appropriate its annual net profit for legal reserve not less than 5% of annual net profit after deduction of brought forward deficit (if any) until this reserve shall be not less than 10% of the Company’s registered capital or more.

At the end of year 2021, the Company had registered capital for amount of Baht 8,986,296,048, issued and paid-up share capital of Baht 8,983,101,348 and legal reserve for amount of Baht 900 million or equal to 10% of the Company’s registered capital, fully appropriated according to the Articles of Association of the Company, no more additional appropriate for legal reserve from net profit of the year 2021.

The Company has a policy to pay dividend to the shareholders at approximate 50% of net profit from the separate financial statements from operation after deduction of income tax and legal reserve in each year and from the consolidated financial statements in additional consideration. However, the dividend payment policy may be changed if the board of directors considers the company's financial position, economic situation, the operating result, the ability to repay the principal and interest in accordance with the terms of long-term loan contract including future investment plans and agrees to propose the meeting of shareholders to consider other alternatives.

In addition, the Company is obliged to comply with the terms and conditions of various types of debentures, which are in case the Company defaults on payment of interest or defaults on any payments related to the debentures or postpones interest payments on debenture (as the case may be), the Company will not pay dividends to shareholders.

From the operation result of the year 2021, the Company earned a net profit according to separate financial statements amounting to Baht 9,031,680,001 with Baht 0.89 of earnings per share. The profit attributable to the Equity holders of the Company from consolidated financial statements was Baht 12,985,479,957 with Baht 1.33 of earnings per share. After considering the Company's financial position and the operating result, the Shareholders should consider the payment of dividend for the year 2021.

Board's Opinion

After considering the matter, the Board of Directors is of the opinion that the Meeting of Shareholders should approve not to appropriate its annual net profit for legal reserve, due to the Company has legal reserve fully appropriated according to the Articles of Association of the Company.

In addition, the Meeting of Shareholders should approve the dividend payment distributed from the operating results for the year 2021 at Baht 0.60 per share (Sixty Satang) for Shareholders holding 8,983,101,348 shares, total dividend payment in amount of Baht 5,389,860,808.80 or equal to 60% of net profit after income tax from separate financial statements. The above dividend payment is complied with stipulated dividend payment policy of the Company.

The Company has scheduled the record date on April 29, 2022 to determine the shareholders entitled to receive the dividend. The dividend payment was made on May 20, 2022. However, the rights concerning the Company's dividend payment will be resolved upon Shareholders' approval.

Furthermore, Shareholders who are ordinary person can credit personal income tax of dividend received from the Company according to the Revenue Code, Section 47 Bis. Due to the dividend payment distributed from the profit which the Company paid 20% of net profit for corporate income tax. Therefore, the income tax credit for this dividend is equal to the number of dividend multiply by 20/80.

Statistics of dividend payment

Details of Dividend Payment	2018	2019	2020	2021 (proposed year)
1. Number of shares (Million shares)	8,983	8,983	8,983	8,983
2. (A) Net profit - Separate Financial Statements (Million Baht)	19,944	20,180	14,298	9,032
3. Earnings per share – Separate Financial Statements (Baht : share)	*2.11	*2.14	*1.48	*0.89
4. (B) Net profit – Consolidated Financial Statements (Million Baht)	20,930	22,343	16,102	12,985
5. Earnings per share – Consolidated Financial Statements (Baht : share)	*2.22	*2.38	*1.68	*1.33
6. Annual Dividend Total Dividend (Baht : share)	1.20	1.25	0.90	0.60
7. Total dividend payment (million Baht)	10,780	11,229	8,085	5,390
8. % Dividend payout ratio – Separate Financial Statements (A)	54%	56%	57%	60%
9. % Dividend payout ratio – Consolidated Financial Statements (B)	52%	50%	50%	42%

Remarks *Earnings per share is calculated by deducting cumulative interest payment on subordinated perpetual debentures.

Resolution

This matter shall be passed by the affirmative resolution of a majority vote of the total number of votes of shareholders who attend the meeting and cast their votes.

Agenda 4. To consider and elect directors to replace the directors who retire by rotation.

Facts and Reasons

According to the Public Company Act B.E. 2535 and the Company's Articles of Association, Article 11, stipulated that one-third of directors shall retire by rotation at each General Meeting of Shareholders or, if their number is not a multiple of three, the number nearest to one-third shall retire from office. The Directors to retire from office in the first and the second years after registration of the Company shall draw lots. In the subsequent years, the Directors who are longest in office shall retire. Directors retiring by rotation are eligible for re-election.

The Directors who shall retire by rotation at the Annual General Meeting of Shareholders for year 2022 are Independent Directors as follows:

1. Mr. Padoong Techasarintr Chairman of Audit Committee, Sustainability and Corporate Governance Committee, Remuneration and Nomination Committee, and Independent Director

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|----|--------------------------------------|--|
| 2. | Mr. Pridi Boonyoung | Audit Committee and Independent Director |
| 3. | Mrs. Nampung Wongsmith | Audit Committee and Independent Director |
| 4. | Adj. Prof. Prasobsook Boondech | Chairman of Sustainability and Corporate Governance Committee, and Independent Director |
| 5. | Police General Patcharavat Wongsuwan | Chairman of Remuneration and Nomination Committee, Sustainability and Corporate Governance Committee, and Independent Director |

Since the 5 directors who retire by rotation are all independent directors, in order to comply with the Charter of the Board of Directors and the Notification of the Capital Market Supervisory Board No. Tor Jor. 28/2551 Subject Application for and authorization to offer for sale of newly issued shares dated 15 December, 2008 (amended edition by the Notification of the Capital Market Supervisory Board No. Tor Jor. 4/2552 dated 20 February, 2009) stipulating that listed companies must have independent directors of not less than one-third of the total number of directors, but not less than 3 persons. In accordance with the stipulation as mentioned, the appointment of directors to replace those who retire by rotation must be all independent directors.

However, the Company's independent directors must meet the Company's requirements on qualifications of independent director in accordance with the Charter of the Board of Directors enclosed herewith (Enclosure no. 3)

In compliance with laws and the Company's Articles of Association, the Meeting of Shareholders should consider and elect directors who are independent directors to replace 5 directors who retire by rotation.

The Company gave the minority shareholders the opportunity to nominate candidates to be considered and elected as the Director during September 28, 2021 to December 31, 2021 and disclosed through website of The Stock Exchange of Thailand and published criteria including proposal of the director nomination form on The Company's website to inform shareholders in advance. It appears that, there is no any shareholder nominating candidates to be considered and elected as Director.

The Remuneration and Nomination Committee proposed that the Board of Directors' Meeting consider the names of individuals with appropriate qualifications to be considered for appointment as directors to replace the directors who will retire by rotation at the Annual General Meeting of Shareholders for the Year 2022. The Committee considered the candidates proposed by the directors, individuals proposed by the minority shareholders (if any), and Chartered Directors from the Thai Institute of Directors (IOD), in line with the guidelines for the selection of directors according to the Company's Board of Directors' Charter, Corporate Governance Policy, and the SEC's Corporate Governance Code. The Committee also carefully considered the qualifications of each individual, the diversity in the structure of the Board of Directors, knowledge, particular professional skills as well as Board Skill Matrix in accordance with the Company's business strategy. However, as the composition of this meeting of the Remuneration and Nomination Committee has 2 independent directors who are involved in the selection of

directors which is the majority of the directors and may cause controversy, the meeting of the Remuneration and Nomination Committee agreed that following good corporate governance and transparency, the Board of Directors should consider appropriate individuals with qualifications of independent directors according to the Company's definition.

Board's Opinion

The Board of Directors except Directors retiring by rotation at the Annual General Meeting of Shareholders for year 2022 had carefully considered all nominees including various qualifications from knowledge, professional, skills, age, gender, ethnicity, religion, place of birth, experience, expertise and special abilities that is necessary to have, including the performance as a director in the past. In accordance with the criteria and procedures for nominating qualified persons to be directors of the company in order to be in line with the strategies and business operation of the Company by using Board Skill Matrix for consideration, the Board of Directors is of the opinion that the Meeting of Shareholders should re-elect the following five nominees who retire by rotation to be directors of the Company for another term. All five aforementioned directors have the qualification to be independent directors according to the company's definition and are qualified with expertise, knowledge and experiences to participate in buildup benefit for the Company's business. The information on the person nominated to be appointed as the directors is enclosed herewith (Enclosure no. 2).

Persons nominated to be directors	Expertises	No. of shares As at Dec. 31, 2021	%of total voting shares
1. Mr. Padoong Techasarintr	Accounting and Finance, Administration and Large Organization Management, Risk Management, Crisis Management, Law and Case, Security and Society, and Economics and Banking	9,824	0.00011
2. Mr. Pridi Boonyoung	Accounting and Finance, Risk Management, and Law and Case	681,478	0.00759
3. Mrs. Nampung Wongsmith	Accounting and Finance, Administration and Large Organization Management, Risk Management, and Economics and Banking	None	None
4. Adj. Prof. Prasobsook Boondech	Administration and Large Organization Management, Risk Management, Crisis Management, Law and Case, and Security and Society	None	None
5. Police General Patcharavat Wongsuwan	Administration and Large Organization Management, Risk Management, Crisis Management, Law and Case, and Security and Society	None	None

Resolution

This matter shall be passed by the affirmative resolution of a majority vote with the following rules and procedures:

- (1) Each shareholder shall have a number of votes equal to one share per one vote.
- (2) Each shareholder must exercise all the votes he/she has under (1) to appoint an individual or several persons to be director(s) but shall not split his/her votes among any person or group of persons.
- (3) The persons receiving the highest number of votes in descending order shall be appointed as directors depending on the requirement of directors set at such time. In the event that a number of persons receive an equal number of votes for the last directorship rendering the number of directors more than which is required, the chairman of the meeting shall have a casting vote.

For this election, it shall consider and appoint an individual to be director in each position by exercising all votes of each shareholder but not splitting votes. The person receiving the highest number of votes of each position will be appointed as a director of that position.

Agenda 5. To consider and approve the remuneration for directors.

Facts and Reasons

According to the Company’s Articles of Association, Article 24, stipulated that a Director is entitled to have compensation from the Company in the form of salary, reward, meeting allowance, gratuity, bonus or other form of remuneration in accordance with the Articles of Association or as determined or laid down as a rule or fixed from time to time or until further change by the shareholders in meeting and is entitled to allowance and welfare benefits according to the regulation of the Company.

Board’s Opinion

The Board of Directors had an opinion to propose the Annual General Meeting of Shareholders to approve the directors’ remuneration on an annual basis, although the criteria and rates of remuneration have not changed since the previous shareholders’ meeting was approved. The Board of Directors approved the proposal of Remuneration and Nomination Committee which was carefully considered by taking into account the following matters: conformity with the market in the same industry; former performance, experiences, duties, role and responsibilities, including the business expansion and the Company profit. It is of the opinion that the Meeting of Shareholders should approve the remuneration of directors at the same rate of the Annual General Meeting of Shareholders for year 2021 on April 23, 2021 had approved, and the same rate since the Annual General Meeting of Shareholders for year 2016 on April 21, 2016 had approved as follows:

1. Monthly remuneration

(Baht/person)

Position	Amount	Meeting allowance
1. Independent Director who is the Chairman of the sub-committee	120,000	None
2. Independent Director who is the member of the sub-committee	100,000	None
3. Independent Director who is not a member of the sub-committee	80,000	None
4. Chairman	120,000	None

(Baht/person)

Position	Amount	Meeting allowance
5. Vice Chairman	100,000	None
6. Director	60,000	None

Remarks : 1. Independent Director who is the member of the sub-committee means Audit Committee and/or Sustainability and Corporate Governance Committee and/or Remuneration and Nomination Committee.

2. Independent Director who is the member in several sub-committees shall receive only the highest rate.

- 2. Bonus** at the rate of 0.50% of the dividend paid to the Shareholders. The Chairman of the Board will allocate the appropriate amount of bonus to each director.

In case of the Meeting of Shareholders considered and approved the dividend payment, according to agenda 3, at Baht 0.60 per share, total dividend payment to Shareholders should be Baht 5,389.861 million. The bonus payment to directors in year 2022 would be Baht 26.949 million.

In addition to the directors' remuneration in the form of money, the Company provides other compensation and privilege in the form of Directors' and Officers' Liabilities Insurance with sum insured US Dollar 40 million and premium approximately Baht 2.5 million per year.

Resolution

This matter shall be passed by the affirmative resolution of vote of not less than two-thirds of the total number of votes of the shareholders who are present at the Meeting. The shareholders who are directors shall not entitle to vote.

Agenda 6. To consider and appoint the Company's auditors and fix their remuneration.

Facts and Reasons

The Audit Committee and the management team had considered the matter about the performance, independence of auditor, the remuneration and other factors, then they had an opinion to appoint KPMG Phoomchai Audit Ltd. to be the Company's Auditor, due to their good working record and agreed to maintain their remuneration.

Moreover, the Office of Securities and Exchange Commission (SEC) had announcement to change the criteria relating to the rotation of auditor in accordance with international standards, the listed company has to change auditor if he/she has performed his/her duty in total of 7 consecutive years accounting period, such former auditor might not be re-appointed as the auditor of the Company. The Company may re-appoint such former auditor when it passed at least 5 consecutive years accounting period. The former criterion is to change auditor if he/she has performed his/her duty in total of 5 consecutive years accounting period, such former auditor might not be re-appointed as the auditor of the Company. The Company may re-appoint such former auditor when it passed at least 2 consecutive years accounting period. This change, effective on January 1, 2019, will promote the independence and create confidence for investors to use financial statements to make investment decisions.

However, to reduce impact during the first phase of the implementation of the new criteria (2019 – 2023), the SEC will allow the cease period of the former auditor to be less than 5 consecutive years accounting period but not less than 3 consecutive years accounting period. In case of auditor who is under small audit firm, the SEC will allow he/she to performed his/her duty more than 7 consecutive years accounting period, but not more than 9 consecutive years accounting period. If the auditor has been granted a waiver, it will be considered that such listed company is also granted a waiver. According to the SEC guidelines, the counting of service year of auditor will be calculated only the year that he/she signed on the financial statements.

In compliance with laws, the Articles of Association of the Company, Article 33, and the SEC's announcement, the Meeting of Shareholders should consider and appoint the auditor(s) to audit and express an opinion on the financial statements of the Company and should also consider fixing the auditors' remuneration for the year 2022.

Board's Opinion

After considering the matter according to the opinion of the Audit Committee, the Board of Directors is of the opinion that the Meeting of Shareholders should appoint

1. Mr. Charoen Phosamritert C.P.A. (Thailand) Register No. 4068
(Being the auditor who expressed opinion and signed on the Company's financial statements for years: 2006-2010, totaling 5 years and year 2013-2016)
2. Mr. Veerachai Ratanajaratkul C.P.A. (Thailand) Register No. 4323 and
(Being the auditor who expressed opinion and signed on the Company's financial statements for 2 years: 2011-2012)
3. Mrs. Munchupa Singsuksawat C.P.A. (Thailand) Register No. 6112
(Being the auditor who expressed opinion and signed on the Company's financial statement for 5 years: 2017-2021)

of KPMG Phoomchai Audit Ltd. as the company's auditors for the year 2022 by stipulating that any of the auditors has authority to audit and express opinion on the company's financial statements.

Besides, it was agreed to propose the Meeting of Shareholders to consider and approve the remuneration in services for auditing in year 2022 at totaling Baht 5,970,000 per year for annually auditing the Company' separate financial statements and consolidated financial statements and for quarterly reviewing the above mentioned financial statements, the same rate as year 2021.

KPMG Phoomchai Audit Ltd is also the Auditor of a total of 19 Subsidiary Companies (excluded Companies under Makro Group) located in Thailand and 2 Subsidiary Companies located in overseas, Lotus Distribution Investment Limited and Albuera International Limited, the audit fees is totaling Baht 5,560,000 per year. As for the other 4 overseas Subsidiary Companies, which are Successor Investments Limited, Successor (China) Investments Limited, CPALL LAOS Co., Ltd., and All Convenience Logistic Co., Ltd. the audit fees are paid to KPMG overseas. Even though KPMG Phoomchai Audit Ltd. is not the auditors for other Subsidiary companies, the Board of directors will supervise the preparation of financial statements of the Company and its subsidiaries to be finished and issued in time.



There is no relationship or conflicts of interest among the proposed auditor and the Company and its Subsidiaries, the executives, the major shareholders, or others related to those parties. Therefore, they are independent to review and express an opinion on the Company's financial statements. The detail of auditors is enclosed herewith (Enclosure no. 4).

Audit Fee: KPMG Phoomchai Audit Ltd.

(Million Baht)	2018	2019	2020	2021	2022 (proposed year)
Total remuneration per year	5.413	5.750	5.970	5.970	5.970
Other services	None	None	None	None	None

* *The above mentioned audit fee does not include miscellaneous related expenses such as document/printing, postage stamp, communication etc. The audit firm will collect such the expenses from the company based on actual payment.*

Resolution

This matter shall be passed by the affirmative resolution of a majority vote of the total number of votes of shareholders who attend the meeting and cast their votes.

In compliance with the Principle of Good Corporate Governance, the Company will not consider any other matters other than the agenda specified in the Invitation. Instead, the Company will provide opportunities to the shareholders to raise their opinions or questions related to the agendas proposed by the Company to the shareholders for consideration and approval as set out above.

The Company had invited all shareholders to propose the meeting agenda in advance for the Annual General Meeting of Shareholders for year 2022, from September 28, 2021 to December 31, 2021 via the SET channel and on the website of the Company, but the Company has not received any proposed meeting agenda.

The Company had scheduled the record date on March 11, 2022 to determine the shareholders entitled to attend the Annual General Meeting of Shareholders for year 2022.

The Shareholders of CP ALL Public Company Limited are cordially invited to attend the Annual General Meeting of Shareholders for year 2022 at the date and time mentioned above through electronic means (E-AGM). The Company will conduct the meeting in accordance with the Company's Articles of Association enclosed herewith (Enclosure no. 6)

Besides, for Shareholders' right and benefit, in case the shareholders are unable to attend the Meeting but wish to appoint the Company's Independent Director to vote on your behalf. There should consider to appoint the director whose names and detail appeared in "The detail of directors proposed by the Company to act as Proxies of Shareholders" (Enclosure no. 5) for attending and voting. The completed and executed proxy should be submitted together with the required documents by using the reply paid envelope (no postage necessary) to **the Company Secretary Office, CP ALL Public Co., Ltd., 16th Floor, Tarasathorn Bldg., 119 South Sathorn Road, Kwang Tungmahamek, Khet Sathorn, Bangkok 10120 before April 18, 2022.**




If shareholder wish to attend the meeting by yourself or appoint a proxy and to vote through electronic means (E-AGM), please study the Manual to Attend the Annual General Meeting of Shareholders for year 2022 and Voting through Electronic Means (E-AGM) by IR PLUS AGM Application in the enclosed document (Enclosure no. 9) or on the Company's website at www.cpall.co.th/investor.

For preparation in advance of the meeting, the Company will activate the E-AGM system to allow the shareholders or their proxies to verify their identity as from 9.00 hrs. on April 7, 2022 until 17.00 hrs. on April 21, 2022. The shareholders or their proxies may log-in IR PLUS AGM Application to attend the meeting on April 22, 2022 as from 12.00 hrs. onwards.

For arrangement a convenient time for the proxy who are the Financial Institute or Mutual Fund or Custodian and have a lot of the completed and executed proxy forms, the sending of such documents to our Company Secretary Office in advance before April 18, 2022 for checking would be highly appreciated.

To obtain highest benefit from the Meeting, and to be valuable data for directors and the Company's management to prepare the answers, the shareholders may forward questions in advance, please indicate your first name, last name, telephone number and e-mail (if you have one), to the Company Secretary via e-mail : utsanee@cpall.co.th or fax no. 0-2071-8621. Or to send questions together with proxy form by using the reply paid envelope provided by the Company (no postage necessary).

Sincerely yours,



(Mr. Korsak Chairasmisak)
Vice Chairman

Remarks: For the Company's Annual Report for year 2021 (form 56-1 One report) or Sustainability Report for 2021 in hard copy, please contact the Company's Investor Relations Office at fax. 0-2071-8617 or e-mail: investor@cpall.co.th

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