Interim financial statements
for the three-month period ended
31 March 2024
and
Independent Auditor's Review Report



KPMG Phoomchai Audit Ltd. 50th Floor, Empire Tower 1 South Sathorn Road, Yannawa Sathorn, Bangkok 10120, Thailand Tel +66 2677 2000 Fax +66 2677 2222 Website home.kpmg/th บริษัท เคพีเอ็มจี ภูมิไชย สอบบัญชี จำกัด ชั้น 50 เอ็มไพร์ทาวเวอร์ 1 ถนนสาทรใต้ แขวงยานนาวา เขตสาทร กรุงเทพฯ 10120 โทร +66 2677 2000 แฟกซ์ +66 2677 2222 เว็บไซต์ home.kpmg/th

Independent Auditor's Report on Review of Interim Financial Information

To the Board of Directors of CP ALL Public Company Limited

I have reviewed the accompanying consolidated and separate statements of financial position of CP ALL Public Company Limited and its subsidiaries, and of CP ALL Public Company Limited, respectively, as at 31 March 2024; the consolidated and separate statements of income, comprehensive income, changes in equity and cash flows for the three-month period ended 31 March 2024; and condensed notes ("interim financial information"). Management is responsible for the preparation and presentation of this interim financial information in accordance with Thai Accounting Standard 34, "Interim Financial Reporting". My responsibility is to express a conclusion on this interim financial information based on my review.

Scope of Review

I conducted my review in accordance with Thai Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable me to obtain assurance that I would become aware of all significant matters that might be identified in an audit. Accordingly, I do not express an audit opinion.

Conclusion

Based on my review, nothing has come to my attention that causes me to believe that the accompanying interim financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard 34, "Interim Financial Reporting".

(Veerachai Ratanajaratkul) Certified Public Accountant Registration No. 4323

KPMG Phoomchai Audit Ltd. Bangkok 10 May 2024

CP ALL Public Company Limited and its Subsidiaries Statement of financial position

| | | Consol | idated | Separate | | |
|---------------------------------------|-------|-------------|-------------|-------------|-------------|--|
| | | financial s | tatements | financial s | statements | |
| | | 31 March | 31 December | 31 March | 31 December | |
| Assets | Note | 2024 | 2023 | 2024 | 2023 | |
| | | (Unaudited) | | (Unaudited) | | |
| | | | (in thousa | end Baht) | | |
| Current assets | | | | | | |
| Cash and cash equivalents | | 56,413,220 | 67,234,119 | 25,211,237 | 25,954,680 | |
| Current investments | | 102,091 | 82,383 | 1,800 | 1,800 | |
| Trade accounts receivable | 3, 4 | 4,393,943 | 3,326,441 | 179,478 | 159,699 | |
| Other current receivables | 3, 4 | 13,876,733 | 15,407,341 | 11,640,299 | 11,099,899 | |
| Short-term loans to subsidiaries | 3 | - | - | 7,337,957 | 7,243,229 | |
| Inventories | | 59,268,656 | 57,500,567 | 19,633,732 | 19,339,195 | |
| Derivatives assets | 12 | 48,715 | 3,896 | - | - | |
| Other current assets | | 248,213 | 243,008 | 127,209 | 142,333 | |
| Total current assets | | 134,351,571 | 143,797,755 | 64,131,712 | 63,940,835 | |
| | | | | | | |
| Non-current assets | | | | | | |
| Investments in subsidiaries | 5 | - | - | 282,235,832 | 282,235,832 | |
| Investments in associates | 5 | 9,073,365 | 9,080,626 | = | * | |
| Investments in joint ventures | 5 | 5,787,152 | 5,702,607 | <u>-</u> | - | |
| Investments in related companies | 3, 12 | 2,129,130 | 1,982,929 | 1,641,773 | 1,512,636 | |
| Other long-term investments | | 2,042 | 2,042 | = | - | |
| Other non-current receivables | | 91,123 | 58,639 | - | - | |
| Investment properties | | 46,696,234 | 44,534,172 | - | - | |
| Property, plant and equipment | 6 | 214,693,822 | 213,791,757 | 46,608,454 | 46,569,483 | |
| Right-of-use assets | 7 | 87,697,296 | 86,542,724 | 45,509,994 | 45,333,276 | |
| Goodwill | | 360,641,444 | 360,641,444 | - | - | |
| Intangible assets other than goodwill | | 54,148,866 | 54,400,275 | 2,467,156 | 2,502,915 | |
| Deferred tax assets | | 2,652,044 | 2,657,863 | 1,412,338 | 1,408,466 | |
| Other non-current assets | 3 | 3,396,742 | 3,298,362 | 1,151,908 | 1,149,846 | |
| Total non-current assets | | 787,009,260 | 782,693,440 | 381,027,455 | 380,712,454 | |
| | | | | | | |
| Total assets | | 921,360,831 | 926,491,195 | 445,159,167 | 444,653,289 | |

CP ALL Public Company Limited and its Subsidiaries Statement of financial position

| | | Conso | lidated | Separate | | |
|---|-------|-------------|-------------|--------------|------------------|--|
| | | financial | statements | financial s | tatements | |
| | | 31 March | 31 December | 31 March | 31 December | |
| Liabilities and equity | Note | 2024 | 2023 | 2024 | 2023 | |
| | | (Unaudited) | | (Unaudited) | | |
| | | | (in thousa | nd Baht) | | |
| Current liabilities | | | | | | |
| Short-term borrowings from | | | | | | |
| financial institutions | | 5,365,929 | 9,471,994 | 2,000,000 | 7,090,221 | |
| Trade accounts payable | 3 | 121,243,505 | 128,095,603 | 51,584,294 | 50,216,209 | |
| Other payables | 3 | 28,986,207 | 31,715,854 | 18,789,812 | 21,535,432 | |
| Contract liabilities | | 681,594 | 601,047 | ; <u>=</u> : | - | |
| Short-term borrowings from subsidiaries | 3 | - | - | 2,100,000 | 2,000,000 | |
| Current portion of debentures | 8, 12 | 42,076,840 | 46,391,425 | 14,437,816 | 28,750,376 | |
| Current portion of long-term | | | | | | |
| borrowings from financial institutions | 12 | 7,413,664 | 6,318,909 | - | 1 - 2 | |
| Current portion of lease liabilities | 3 | 11,332,003 | 11,598,709 | 7,243,666 | 7,228,991 | |
| Corporate income tax payable | | 2,665,217 | 1,677,288 | 767,249 | 280,872 | |
| Current derivatives liabilities | 12 | 1,770 | 62,102 | - | - | |
| Other current liabilities | | 2,181,076 | 2,263,974 | 628,580 | 669,934 | |
| Total current liabilities | | 221,947,805 | 238,196,905 | 97,551,417 | 117,772,035 | |
| | | | | | | |
| Non-current liabilities | | | | | | |
| Debentures | 8, 12 | 250,851,948 | 246,828,720 | 208,557,069 | 194,550,322 | |
| Long-term borrowings from | | | | | | |
| financial institutions | 12 | 17,430,685 | 18,334,443 | | - | |
| Lease liabilities | 3 | 89,649,626 | 88,582,320 | 41,155,962 | 40,854,657 | |
| Provisions for employee benefits | | 7,344,977 | 7,215,116 | 3,358,234 | 3,298,961 | |
| Other non-current provisions | | 2,644,539 | 2,612,803 | 204,868 | 186,563 | |
| Rental deposits from tenants | | 1,526,103 | 1,532,561 | - | - | |
| Accrued guarantee deposits | 12 | 3,867,546 | 3,806,567 | 3,829,999 | 3,773,033 | |
| Deferred tax liabilities | | 17,307,397 | 17,309,215 | - | - | |
| Other non-current liabilities | | 450,419 | 477,432 | _ | | |
| Total non-current liabilities | | 391,073,240 | 386,699,177 | 257,106,132 | 242,663,536 | |
| | | | | | | |
| Total liabilities | | 613,021,045 | 624,896,082 | 354,657,549 | 360,435,571 | |

CP ALL Public Company Limited and its Subsidiaries Statement of financial position

| | Conso | lidated | Separate | | |
|---|-------------|-------------|-------------|-------------|--|
| | financial s | statements | financial s | statements | |
| | 31 March | 31 December | 31 March | 31 December | |
| Liabilities and equity (Continued) Note | 2024 | 2023 | 2024 | 2023 | |
| | (Unaudited) | | (Unaudited) | | |
| | | (in thousa | nd Baht) | | |
| Equity | | | | | |
| Share capital | | | | | |
| Authorised share capital | | | | | |
| (8,986 million ordinary shares, | | | | | |
| par value at Baht 1 per share) | 8,986,296 | 8,986,296 | 8,986,296 | 8,986,296 | |
| Issued and paid-up share capital | | | | | |
| (8,983 million ordinary shares, | | | | | |
| par value at Baht 1 per share) | 8,983,101 | 8,983,101 | 8,983,101 | 8,983,101 | |
| Additional paid-in capital | | | | | |
| Premium on ordinary shares | 1,684,317 | 1,684,317 | 1,684,317 | 1,684,317 | |
| Surplus from changes in ownership | | | | | |
| interests in subsidiaries and associate | 288,833 | 288,833 | - | _ | |
| Retained earnings | | | | | |
| Appropriated | | | | | |
| Legal reserve | 900,000 | 900,000 | 900,000 | 900,000 | |
| Unappropriated | 96,825,619 | 90,506,223 | 68,668,208 | 62,487,618 | |
| Perpetual subordinated debentures | 9,955,000 | 9,955,000 | 9,955,000 | 9,955,000 | |
| Other components of equity | (467,498) | (1,322,023) | 310,992 | 207,682 | |
| Equity attributable to equity | | | | | |
| holders of the Company | 118,169,372 | 110,995,451 | 90,501,618 | 84,217,718 | |
| Non-controlling interests | 190,170,414 | 190,599,662 | | = | |
| Total equity | 308,339,786 | 301,595,113 | 90,501,618 | 84,217,718 | |
| | | | | | |
| Total liabilities and equity | 921,360,831 | 926,491,195 | 445,159,167 | 444,653,289 | |

CP ALL Public Company Limited and its Subsidiaries Statement of income (Unaudited)

| | | Consol | idated | Separate | | |
|------------------------------------|------|--------------|-------------|--------------|-------------|--|
| | | financial s | tatements | financial st | tatements | |
| | | For the thr | ee-month | For the thr | ee-month | |
| | | period ended | d 31 March | period ended | d 31 March | |
| | Note | 2024 | 2023 | 2024 | 2023 | |
| | | | (in thousa | nd Baht) | | |
| Revenues | 3 | | | | | |
| Revenue from sale of goods and | | | | | | |
| rendering of services | | 234,315,314 | 215,895,116 | 105,861,057 | 94,634,102 | |
| Interest income | | 168,342 | 93,834 | 63,691 | 73,987 | |
| Dividend income | | 143 | 123 | 2,280,550 | 619,995 | |
| Net foreign exchange gain | | 297,688 | 351,859 | 200,429 | - | |
| Other income | | 6,525,040 | 6,030,717 | 6,236,463 | 5,718,073 | |
| Total revenues | | 241,306,527 | 222,371,649 | 114,642,190 | 101,046,157 | |
| Expenses | 3 | | | | | |
| Cost of sale of goods and | 3 | | | | | |
| rendering of services | | 182,092,543 | 168,982,593 | 75,483,018 | 68,205,647 | |
| Distribution costs | | 38,548,468 | 36,297,666 | 25,731,550 | 23,685,761 | |
| Administrative expenses | | 7,992,798 | 6,880,187 | 4,113,351 | 3,659,815 | |
| Net foreign exchange loss | | - | - | - | 38,082 | |
| Total expenses | | 228,633,809 | 212,160,446 | 105,327,919 | 95,589,305 | |
| | | | · | | | |
| Profit from operating activities | | 12,672,718 | 10,211,203 | 9,314,271 | 5,456,852 | |
| Share of profit of associates and | | | | | | |
| joint ventures accounted for using | | | | | | |
| equity method | 5 | 173,774 | 192,877 | | | |
| Profit before finance costs and | | | | | | |
| income tax expense | | 12,846,492 | 10,404,080 | 9,314,271 | 5,456,852 | |
| Finance costs | 3 | 3,902,185 | 4,407,955 | 2,483,090 | 2,503,148 | |
| Profit before income tax expense | | 8,944,307 | 5,996,125 | 6,831,181 | 2,953,704 | |
| Income tax expense | 10 | 1,642,881 | 1,042,560 | 650,591 | 195,819 | |
| Profit for the period | | 7,301,426 | 4,953,565 | 6,180,590 | 2,757,885 | |
| Profit attributable to: | | | | | | |
| Equity holders of the Company | | 6,319,396 | 4,122,777 | 6,180,590 | 2,757,885 | |
| Non-controlling interests | | 982,030 | 830,788 | - | - | |
| Profit for the period | | 7,301,426 | 4,953,565 | 6,180,590 | 2,757,885 | |
| Basic earnings per share (in Baht) | 11 | 0.69 | 0.45 | 0.68 | 0.29 | |
| and the part of the party | 11 | 0.07 | 0.45 | <u> </u> | 0.29 | |

The accompanying condensed notes form an integral part of the interim financial statements.

CP ALL Public Company Limited and its Subsidiaries Statement of comprehensive income (Unaudited)

| | | Consolio | dated | Separate | | |
|--|------|---------------|--------------|---------------|-----------|--|
| | | financial sta | atements | financial sta | tements | |
| | | For the thre | e-month | For the three | e-month | |
| | | period ended | 31 March | period ended | 31 March | |
| | Note | 2024 | 2023 | 2024 | 2023 | |
| | | | (in thousand | d Baht) | | |
| Profit for the period | | 7,301,426 | 4,953,565 | 6,180,590 | 2,757,885 | |
| Other comprehensive income | | | | | | |
| Items that will be reclassified | | | | | | |
| subsequently to profit or loss | | | | | | |
| Exchange differences on translating | | | | | | |
| financial statements | | 982,924 | (68,096) | _ | - | |
| Loss on cash flow hedges | | - | (1,179,790) | - | - | |
| Income tax relating to loss on | | | | | | |
| cash flow hedges | | - | 38,979 | - | = | |
| Cash flow hedges reserve reclassified | | | | | | |
| to profit or loss | | | 984,894 | <u>-</u> | _ | |
| | | 982,924 | (224,013) | | | |
| Items that will not be reclassified | | | | | | |
| subsequently to profit or loss | | | | | | |
| Gain on investment in equity instrument | | | | | | |
| designated at FVOCI | 12 | 146,201 | 89,081 | 129,137 | 33,898 | |
| Income tax relating to gain on investment in | | | | | | |
| equity instrument designated at FVOCI | | (29,240) | (17,817) | (25,827) | (6,780) | |
| Share of other comprehensive income | | | | | | |
| of joint venture accounted for using | | | | | | |
| equity method | 5 | (2,920) | 3,557 | | | |
| | | 114,041 | 74,821 | 103,310 | 27,118 | |
| Other comprehensive income | | | | | | |
| for the period - net of income tax | | 1,096,965 | (149,192) | 103,310 | 27,118 | |
| Total comprehensive income for the period | | 8,398,391 | 4,804,373 | 6,283,900 | 2,785,003 | |
| Total comprehensive income | | | | | | |
| attributable to: | | | | | | |
| Equity holders of the Company | | 7,173,921 | 4,084,877 | 6,283,900 | 2,785,003 | |
| Non-controlling interests | | 1,224,470 | 719,496 | - | | |
| Total comprehensive income | | | | | | |
| for the period | | 8,398,391 | 4,804,373 | 6,283,900 | 2,785,003 | |

The accompanying condensed notes form an integral part of the interim financial statements.

CP ALL Public Company Limited and its Subsidiaries Statement of changes in equity (Unaudited)

Consolidated financial statements

| | | | | | | 001100111 | | | | | | | |
|--|---------------|------------|------------------------|-----------------------------|----------------|--------------|------------------|--|------------------|-------------|-------------------------------------|-------------|-------------|
| | | | | Retain | ned earnings | | | Other compo | onents of equity | | | | |
| | | | | | | | | | Share of other | | | | |
| | | | Surplus | | | | | | comprehensive | | | | |
| | | | from changes | | | | | | income of | | | | |
| | | | in ownership | | | | | | joint venture | | Equity | | |
| | Issued and | Premium on | interests in | | | Perpetual | | | accounted | Total other | attributable to | Non- | |
| | paid-up | ordinary | subsidiaries | Legal | | subordinated | Translation | Fair value | for using | components | equity holders | controlling | Total |
| | share capital | shares | and associate | reserve | Unappropriated | debentures | reserve | reserve | equity method | of equity | of the Company | interests | equity |
| | | | | | | | (in thousand Bai | nt) | | | | | |
| For the three-month period ended 31 March 2024 | | | | | | | | | | | | | |
| Balance at 1 January 2024 | 8,983,101 | 1,684,317 | 288,833 | 900,000 | 90,506,223 | 9,955,000 | (1,554,711) | 229,131 | 3,557 | (1,322,023) | 110,995,451 | 190,599,662 | 301,595,113 |
| ■ Additional Section (1997) | 100 mm | | V 000000000 - 00000000 | 5 MB 500000 P Co 100 MB 100 | | | | 100 TO 10 | 00000000 | , , , , , , | Sandarda Andreas Sandarda Commenter | | |
| Transaction with equity holders, | | | | | | | | | | | | | |
| recorded directly in equity | | | | | | | | | | | | | |
| Distributions to equity holders | | | | | | | | | | | | | |
| Dividends | | | | | | | | | <u>-</u> | - | _ | (1,653,718) | (1,653,718) |
| Total transactions with equity holders, | | | | | | | | | | | | | |
| recorded directly in equity | | - | _ | _ | | _ | _ | - | | | _ | (1,653,718) | (1,653,718) |
| | * | | | | | | | | · | | | | |
| Comprehensive income for the period | | | | | | | | | | | | | |
| Profit | P= | - | - | - | 6,319,396 | _ | - | - | - | - | 6,319,396 | 982,030 | 7,301,426 |
| Other comprehensive income | | | | | | | 745,955 | 111,490 | (2,920) | 854,525 | 854,525 | 242,440 | 1,096,965 |
| Total comprehensive income for the period | - | | | - | 6,319,396 | | 745,955 | 111,490 | (2,920) | 854,525 | 7,173,921 | 1,224,470 | 8,398,391 |
| | | | | | | | | | | | | | |
| Balance at 31 March 2024 | 8,983,101 | 1,684,317 | 288,833 | 900,000 | 96,825,619 | 9,955,000 | (808,756) | 340,621 | 637 | (467,498) | 118,169,372 | 190,170,414 | 308,339,786 |

Statement of changes in equity (Unaudited)

Consolidated financial statements

| | | | | Retain | ed earnings | | | Other | components of | of equity | | | | |
|--|------------------|------------|---------------|---------|----------------|--------------|-------------|-----------|---------------|----------------|-------------|-----------------|-------------|-------------|
| | | | | | | | | | | Share of other | | | | |
| | | | Surplus | | | | | | | comprehensive | | | | |
| | | | from changes | | | | | | | income of | | | | |
| | | | in ownership | | | | | | | joint venture | | Equity | | |
| | Issued and | Premium on | interests in | | | Perpetual | | Cash flow | | accounted | Total other | attributable to | Non- | |
| | paid-up | ordinary | subsidiaries | Legal | | subordinated | Translation | hedges | Fair value | for using | components | equity holders | controlling | Total |
| | share capital | shares | and associate | reserve | Unappropriated | debentures | reserve | reserve | reserve | equity method | of equity | of the Company | interests | equity |
| | | | | | | | (in thousa | and Baht) | | | | | | |
| For the three-month period ended 31 March 2023 | | | | | | | | | | | | | | |
| Balance at 1 January 2023 | 8,983,101 | 1,684,317 | 288,833 | 900,000 | 79,417,515 | 9,955,000 | (1,002,191) | 66,208 | 431,412 | - | (504,571) | 100,724,195 | 189,577,101 | 290,301,296 |
| | | | | | | | | | | | | | | |
| Transaction with equity holders, | | | | | | | | | | | | | | |
| recorded directly in equity | | | | | | | | | | | | | | |
| Distributions to equity holders | | | | | | | | | | | | | | |
| Dividends | | | | | | | | | | | | | (5) | (5) |
| Total distributions to equity holders | | | | | | | - | | | | | | (5) | (5) |
| | | | | | | | | | | | | | | |
| Changes in ownership interests in subsidiaries | | | | | | | | | | | | | | |
| Called for paid-up share capital from subsidiaries | | | | | | | | | | | | | 73,500 | 73,500 |
| Total changes in ownership interests in subsidiaries | <u> </u> | | | | | | | | | | | | 73,500 | 73,500 |
| Total transactions with equity holders, | | | | | | | | | | | | | | |
| recorded directly in equity | | | | | | | | | | | | | 73,495 | 73,495 |
| | | | | | | | | | | | | | | |
| Comprehensive income for the period | | | | | | | | | | | | | | |
| Profit | - | - | = | - | 4,122,777 | - | - | | - | × | | 4,122,777 | 830,788 | 4,953,565 |
| Other comprehensive income | | | | | | | (1,599) | (93,430) | 53,572 | 3,557 | (37,900) | (37,900) | (111,292) | (149,192) |
| Total comprehensive income for the period | | | | | 4,122,777 | | (1,599) | (93,430) | 53,572 | 3,557 | (37,900) | 4,084,877 | 719,496 | 4,804,373 |
| | | | | | | | | | | | | | | |
| Balance at 31 March 2023 | <u>8,983,101</u> | 1,684,317 | 288,833 | 900,000 | 83,540,292 | 9,955,000 | (1,003,790) | (27,222) | 484,984 | 3,557 | (542,471) | 104,809,072 | 190,370,092 | 295,179,164 |

Statement of changes in equity (Unaudited)

Separate financial statements

| | | | | | | Other component | |
|--|----------------|------------|---------|--------------------|--------------|-----------------|------------|
| | | | Retaine | ed earnings | | of equity | |
| | Issued and | Premium on | | | Perpetual | | |
| | paid-up | ordinary | Legal | | subordinated | Fair value | Total |
| | share capital | shares | reserve | Unappropriated | debentures | reserve | equity |
| | | | | (in thousand Baht) | | | |
| For the three-month period ended 31 March 2024 | | | | | | | |
| Balance at 1 January 2024 | 8,983,101 | 1,684,317 | 900,000 | 62,487,618 | 9,955,000 | 207,682 | 84,217,718 |
| | | | | | | | |
| Comprehensive income for the period | | | | | | | |
| Profit | - | - | - | 6,180,590 | | - | 6,180,590 |
| Other comprehensive income | | | | <u> </u> | | 103,310 | 103,310 |
| Total comprehensive income for the period | | | | 6,180,590 | | 103,310 | 6,283,900 |
| | | | | | | | |
| Balance at 31 March 2024 | 8,983,101 | 1,684,317 | 900,000 | 68,668,208 | 9,955,000 | 310,992 | 90,501,618 |
| | | | | | | | |
| For the three-month period ended 31 March 2023 | | | | | | | |
| Balance at 1 January 2023 | 8,983,101 | 1,684,317 | 900,000 | 54,437,858 | 9,955,000 | 358,495 | 76,318,771 |
| Comprehensive income for the period | | | | | | | |
| Profit | | | | 2757 995 | | | 2.757.005 |
| | l a | - | = | 2,757,885 | - | - | 2,757,885 |
| Other comprehensive income | | | | | | 27,118 | 27,118 |
| Total comprehensive income for the period | | | | 2,757,885 | | 27,118 | 2,785,003 |
| Balance at 31 March 2023 | 8,983,101 | 1,684,317 | 000 000 | 57 105 742 | 0.055.000 | 205 (12 | 70 102 774 |
| Datance at 51 March 2025 | 0,905,101 | 1,004,31/ | 900,000 | 57,195,743 | 9,955,000 | 385,613 | 79,103,774 |

The accompanying condensed notes form an integral part of the interim financial statements.

CP ALL Public Company Limited and its Subsidiaries Statement of cash flows (Unaudited)

| | | Consoli | dated | Separate | | | |
|--|------|--------------|-------------|---------------|-----------|--|--|
| | | financial st | atements | financial sta | atements | | |
| | | For the thre | ee-month | For the thre | e-month | | |
| | | period ended | 31 March | period ended | 31 March | | |
| | Note | 2024 | 2023 | 2024 | 2023 | | |
| | | | (in thousar | nd Baht) | | | |
| Cash flows from operating activities | | | | | | | |
| Profit for the period | | 7,301,426 | 4,953,565 | 6,180,590 | 2,757,885 | | |
| Adjustments to reconcile profit to cash receipts | | | | | | | |
| Depreciation of investment properties | | 379,957 | 499,352 | - | - | | |
| Depreciation of property, plant and equipment | 6 | 5,044,092 | 4,851,587 | 2,032,188 | 1,928,066 | | |
| Depreciation of right-of-use assets | 7 | 3,138,860 | 3,116,274 | 2,115,406 | 2,025,896 | | |
| Amortisation of intangible assets other than goodwill | | 571,741 | 517,146 | 103,406 | 92,547 | | |
| Interest income | | (168,342) | (93,834) | (63,691) | (73,987) | | |
| Dividend income | | (143) | (123) | (2,280,550) | (619,995) | | |
| Finance costs | | 3,902,185 | 4,407,955 | 2,483,090 | 2,503,148 | | |
| Income tax expense | | 1,642,881 | 1,042,560 | 650,591 | 195,819 | | |
| Provisions for employee benefits | | 162,352 | 146,375 | 62,892 | 57,468 | | |
| Loss (reversal of loss) on decline in value of inventories | | 10,404 | 127,939 | (8,606) | (10,905) | | |
| Reversal of impairment loss on investment properties | | (5,201) | (1,012) | - | - | | |
| Impairment loss on property, plant and equipment | 6 | 42,963 | 14,338 | - | = | | |
| Impairment loss on right-of-use assets | 7 | 6,132 | - | - | - | | |
| (Reversal of) impairment loss on | | | | | | | |
| intangible assets other than goodwill | | (406) | 9,533 | | - | | |
| Expected credit loss (reversal of expected credit loss) | | | | | | | |
| on trade accounts receivable and other receivables | | 6,029 | (40,866) | (612) | - | | |
| Unrealised (gain) loss on exchange rate | | (174,931) | 21,876 | (194,728) | 28,410 | | |
| Share of profit of associates and joint ventures | | | | | | | |
| accounted for using equity method | 5 | (173,774) | (192,877) | - | - | | |
| Loss on disposal and write-off of investment properties | | 501 | 6,658 | - | - | | |
| Loss on disposals and write-off of | | | | | | | |
| property, plant and equipment | | 14,484 | 15,842 | 12,009 | 32,327 | | |
| Gain on disposals and write-off of right-of-use assets | | (63,599) | (61,071) | (53,641) | (54,087) | | |
| Loss on disposals and write-off of | | | | | | | |
| intangible assets other than goodwill | - | 2 | 178 | | | | |
| | | 21,637,613 | 19,341,395 | 11,038,344 | 8,862,592 | | |

Statement of cash flows (Continued) (Unaudited)

| | | Consoli | idated | Separate | | |
|---|--------------|--------------|--------------|--------------|-------------|--|
| | | financial st | atements | financial st | atements | |
| | | For the thre | ee-month | For the thre | e-month | |
| | | period ended | 131 March | period ended | 31 March | |
| | Note | 2024 | 2023 | 2024 | 2023 | |
| | | | (in thousar | nd Baht) | | |
| Changes in operating assets and liabilities | | | | | | |
| Trade accounts receivable | | (1,027,075) | 286,661 | (19,779) | (5,886) | |
| Other receivables | | 1,675,482 | 133,821 | 942,412 | 665,870 | |
| Inventories | | (1,524,093) | 297,264 | (285,931) | 1,383 | |
| Derivatives assets | | (44,819) | 574 | - | | |
| Other current assets | | 33,179 | (258,626) | 15,124 | 1,249 | |
| Other non-current assets | | (300,354) | 104,202 | (2,062) | (6,009) | |
| Trade accounts payable | | (7,187,107) | (12,622,521) | 1,368,085 | (2,822,776) | |
| Other payables | | (1,102,165) | (1,782,873) | (2,221,755) | (2,931,377) | |
| Contract liabilities | | 80,547 | 50,624 | - | - | |
| Derivatives liabilities | | (60,332) | (467,632) | = | (76,924) | |
| Other current liabilities | | (87,453) | (417,785) | (41,354) | 55,826 | |
| Provisions for employee benefits paid | | (38,322) | (30,326) | (3,654) | (3,102) | |
| Transferred in of provisions for employee benefits | | 3,838 | 3,137 | 35 | 761 | |
| Payment for other non-current provision | | (1,527) | (5,390) | (191) | - | |
| Other non-current provisions | | 16,905 | 22,057 | 18,496 | 3,515 | |
| Rental deposits from tenants | | (15,571) | 378,804 | - | - | |
| Accrued guarantee deposits | | 60,979 | 21,700 | 56,966 | 16,363 | |
| Other non-current liabilities | | (28,234) | (9,451) | | - | |
| Net cash generated from operating | _ | 12,091,491 | 5,045,635 | 10,864,736 | 3,761,485 | |
| Income tax paid | | (749,937) | (566,596) | (193,913) | (197,055) | |
| Net cash from operating activities | - | 11,341,554 | 4,479,039 | 10,670,823 | 3,564,430 | |
| | _ | | | | | |
| Cash flows from investing activities | | | | | | |
| Interest received | | 94,401 | 65,079 | 23,735 | 43,515 | |
| Dividends received | | 143 | 123 | 839,996 | 619,995 | |
| Dividends received from associate and joint venture | 5 | 128,901 | 119,084 | - | - | |
| Payment for acquisition of current investments | | (82,445) | (5,393) | - | - | |
| Proceeds from sale of current investments | | 66,942 | 369,471 | - | - | |
| Payment for short-term loans to subsidiaries | | - | - | _ | (593,220) | |
| Proceeds from repayment of short-term | | | | | an a n | |
| loans to subsidiary | | - | - | 100,000 | 200,000 | |
| Payment for acquisition of investments in associates | 5 | (27,833) | (51,285) | _ | - | |
| Payment for acquisition of investments in joint venture | 5 | (7,500) | .= | - | - | |
| Payment for acquisition of | | | | | | |
| investments in related companies | | <u> </u> | (7,499) | - | (2,699) | |
| Payment for acquisition of investments properties | | (2,507,664) | (166,257) | - | - | |
| Proceeds from sale of investment properties | | 52 | 62 | ¥ | - | |

Statement of cash flows (Continued) (Unaudited)

| | | Consol | idated | Separate | | |
|---|------|--------------|--------------|----------------------|-------------|--|
| | | financial s | tatements | financial statements | | |
| | | For the thr | ree-month | For the thre | ee-month | |
| | | period ende | d 31 March | period ended | 31 March | |
| | Note | 2024 | 2023 | 2024 | 2023 | |
| | | | (in thousa | nd Baht) | | |
| Payment for acquisition of property, plant and equipment | | (6,306,477) | (7,245,479) | (2,366,405) | (3,312,758) | |
| Proceeds from sale of property, plant and equipment | | 141,320 | 82,903 | 120,342 | 24,553 | |
| Payment for acquisition of right-of-use assets | | (361,122) | (164,707) | (52,876) | (75,575) | |
| Payment for acquisition of intangible assets | | | | | | |
| other than goodwill | | (293,385) | (525,692) | (67,647) | (73,784) | |
| Proceeds from sale of intangible assets other than goodwill | | 150 | 257 | - | _ | |
| Net cash used in investing activities | | (9,154,517) | (7,529,333) | (1,402,855) | (3,169,973) | |
| | | | | | | |
| Cash flows from financing activities | | | | | | |
| Interest paid | | (2,939,644) | (3,628,899) | (2,431,536) | (2,285,920) | |
| Dividends paid to non-controlling interests | | (1,653,718) | (5) | - | - | |
| Payment of lease liabilities | | (3,968,573) | (3,551,180) | (2,252,469) | (2,216,102) | |
| (Decreases) increases in short-term borrowings | | | | | | |
| from financial institutions | | (4,132,842) | 14,677,992 | (5,100,000) | (4,332,254) | |
| Proceeds from short-term borrowings | | | | | | |
| from subsidiaries | | - | _ | 1,000,000 | 1,800,000 | |
| Repayment from short-term borrowings | | | | | | |
| from subsidiaries | | - | - | (900,000) | (360,000) | |
| Repayment from short-term borrowings | | | | | | |
| from other party | | - | (45,500) | - | - | |
| Payment for forward exchange contracts | | - | (2,491,395) | - | | |
| Proceeds from issue of debentures | 8 | 14,986,294 | 11,988,000 | 14,986,294 | 11,988,000 | |
| Repayment of debentures | 8 | (15,313,700) | (6,937,000) | (15,313,700) | (6,937,000) | |
| Proceeds from long-term borrowings | | | | | | |
| from financial institutions | | 430 | 1,622 | - | - | |
| Repayment of long-term borrowings | | | | | | |
| from financial institutions | | (522,113) | (34,783,273) | - | - | |
| Proceeds from called for paid-up | | | | | | |
| share capital from subsidiaries | | | 73,500 | | | |
| Net cash used in financing activities | | (13,543,866) | (24,696,138) | (10,011,411) | (2,343,276) | |
| Not decrees in each and and and and | | | | | | |
| Net decrease in cash and cash equivalents, | | | | | | |
| before exchange differences on translating | | (11.256.020) | (25.546.422) | (7.42, 4.42) | (1.040.010) | |
| financial statements | | (11,356,829) | (27,746,432) | (743,443) | (1,948,819) | |
| Exchange differences on translating | | 525.020 | (01.465) | | | |
| financial statements | | 535,930 | (81,465) | | | |
| Net decrease in cash and cash equivalents | | (10,820,899) | (27,827,897) | (743,443) | (1,948,819) | |
| Cash and cash equivalents at 1 January | | 67,234,119 | 71,424,272 | 25,954,680 | 20,995,196 | |
| Cash and cash equivalents at 31 March | | 56,413,220 | 43,596,375 | 25,211,237 | 19,046,377 | |

The accompanying condensed notes form an integral part of the interim financial statements.

Statement of cash flows (Continued) (Unaudited)

| | | Consolidated | | Separate | | |
|---|------|--------------|-------------|--------------|-------------|--|
| | | financial st | atements | financial st | atements | |
| | | For the thre | ee-month | For the thre | e-month | |
| | | period ended | l 31 March | period ended | 31 March | |
| | Note | 2024 | 2023 | 2024 | 2023 | |
| | | | (in thousan | nd Baht) | | |
| Supplemental disclosures of cash flows information: | | | | | | |
| Investment properties purchased | | | | | | |
| during the period are detailed as follows: | | | | | | |
| Increases during the period | | 2,527,636 | 166,466 | - | - | |
| Less - lease liabilities | | (19,972) | (209) | - | - | |
| Paid by cash | | 2,507,664 | 166,257 | | - | |
| | • | | | | | |
| Property, plant and equipment purchased | | | | | | |
| during the period are detailed as follows: | | | | | | |
| Increases during the period | 6 | 4,576,972 | 5,182,422 | 2,203,510 | 2,975,772 | |
| Add - changes in payables | | 1,729,505 | 2,063,057 | 162,895 | 336,986 | |
| Paid by cash | | 6,306,477 | 7,245,479 | 2,366,405 | 3,312,758 | |
| | | | | - | | |
| Right-of-use assets acquired during | | | | | | |
| the period are detailed as follows: | | | | | | |
| Increases during the period | 7 | 4,722,285 | 5,392,891 | 2,957,481 | 2,861,699 | |
| Less - lease liabilities | | (4,361,163) | (5,228,184) | (2,904,605) | (2,786,124) | |
| Paid by cash | | 361,122 | 164,707 | 52,876 | 75,575 | |
| | | | | | | |
| Intangible assets other than goodwill purchased | | | | | | |
| during the period are detailed as follows: | | | | | | |
| Increases during the period | | 257,297 | 430,132 | 67,647 | 73,784 | |
| Add - changes in payables | 7- | 36,088 | 95,560 | <u> </u> | | |
| Paid by cash | | 293,385 | 525,692 | 67,647 | 73,784 | |
| | • | | | | | |

| Note | Contents |
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These condensed notes form an integral part of the interim financial statements.

The interim financial statements issued for Thai regulatory reporting purposes are prepared in the Thai language. These English language interim financial statements have been prepared from the Thai language statutory financial statements, and were approved and authorised for issue by the Board of Directors on 10 May 2024.

1 General information

CP ALL Public Company Limited (the "Company") is incorporated in Thailand and was listed on the Stock Exchange of Thailand on 14 October 2003. The Company has its registered office at 313 C.P. Tower, 24th Floor, Silom Road, Kwang Silom, Khet Bangrak, Bangkok 10500, Thailand.

The major shareholder of the Company and its subsidiaries (together referred to as the "Group") during the financial period was Charoen Pokphand Group of companies.

The principal businesses of the Group are operating convenience stores, wholesale business, retail business and mall, payment centers and the related supporting services.

The Company operates convenience stores under the "7-Eleven" trademark and franchises to other retailers in the territory of Thailand. The number of 7-Eleven convenience stores as at 31 March 2024 was 14,730 stores (31 December 2023: 14,545 stores).

| | 31 March | 31 December |
|---|----------|-------------|
| | 2024 | 2023 |
| | (number | of stores) |
| The Company owns and manages convenience stores The Company franchises the license to other retailers | 7,485 | 7,336 |
| - under management agreements | 6,367 | 6,335 |
| - under sub-license agreements | 878 | 874 |
| Total | 14,730 | 14,545 |

2 Basis of preparation of the interim financial statements

The interim financial statements are presented in the same format as the annual financial statements together with notes to the interim financial statements on a condensed basis in accordance with Thai Accounting Standard (TAS) No. 34 *Interim Financial Reporting*, guidelines promulgated by the Federation of Accounting Professions and applicable rules and regulations of the Thai Securities and Exchange Commission. The interim financial statements focus on new activities, events and circumstances to avoid repetition of information previously reported in annual financial statements. Accordingly, these interim financial statements should be read in conjunction with the financial statements of the Company and its subsidiaries for the year ended 31 December 2023.

In preparing these interim financial statements, judgements and estimates are made by management in applying the Group's accounting policies. Actual results may differ from these estimates. The accounting policies, methods of computation and the key sources of estimation uncertainty were the same as those that described in the financial statements for the year ended 31 December 2023.

3 Related parties

Relationships with subsidiaries, associates and joint ventures that have material changes are described in notes 5. For relationships with key management and other related parties, pricing policies for particular types of transactions with related parties, as well as, significant agreements with related parties have no material changes from financial statements for the year ended 31 December 2023.

| Significant transactions with related parties for the three-month period ended 31 March | | olidated statements 2023 | | parate statements 2023 |
|---|--------|--------------------------------|----------|------------------------------|
| Subsidiaries | | (in milli | on Buni) | |
| Revenue from sale of goods and | | | | |
| rendering of services | _ | _ | 1,244 | 1,245 |
| Interest income | _ | _ | 33 | 57 |
| Dividend income | _ | _ | 2,281 | 620 |
| Other income | _ | _ | 525 | 478 |
| Distribution costs | _ | _ | 868 | 805 |
| Administrative expenses | _ | _ | 930 | 936 |
| Finance costs | _ | _ | 7 | 8 |
| Purchases of goods and services | _ | - | 9,502 | 8,257 |
| Purchases of property, plant and | | | J,502 | 0,237 |
| equipment and intangible assets | | | | |
| other than goodwill | _ | _ | 650 | 780 |
| | | | | ,,,, |
| Associates | | | | |
| Revenue from sale of goods and | | | | |
| rendering of services | 78 | 95 | _ | - |
| Dividend income | 129 | 119 | - | - |
| Other income | - | 1 | = | = |
| Distribution costs | 123 | 154 | - | - |
| Finance costs | 58 | 61 | - | - |
| Purchase of goods and services | 29 | 30 | - | - |
| Joint ventures | | | | |
| Revenue from sale of goods and | | | | |
| rendering of services | 17 | 16 | | |
| Other income | 10 | 11 | _ | - |
| Distribution costs | 30 | 19 | - | - |
| Administrative expenses | 20 | | - | - |
| Purchase of goods and services | 1 3 | 1 3 | _ | - |
| r dichase of goods and services | 3 | 3 | - | |
| Related companies | | | | |
| Revenue from sale of goods and | | | | |
| rendering of services | 634 | 625 | 145 | 110 |
| Other income | 429 | 431 | 267 | 318 |
| Distribution costs | 1,062 | 843 | 611 | 472 |
| Administrative expenses | 342 | 273 | 101 | 86 |
| Finance costs | 22 | 13 | 101 | 60 |
| Purchases of goods and services | 20,493 | 18,239 | 7 501 | 6 751 |
| | 20,493 | 10,239 | 7,591 | 6,751 |
| Purchases of property, plant and | | | | |
| equipment and intangible assets | 10 | 4.4 | * | |
| other than goodwill | 19 | 44 | 1 | - |

| Significant transactions with related parties for the three-month period ended 31 March (continued) | | lidated statements 2023 | Separate financial statements 2024 2023 | | |
|---|--------------|-------------------------------|---|-------------|--|
| - | | (in millio | n Baht) | | |
| Key management personnel Key management benefit expenses | | | , | | |
| Short-term employee benefits Severance pay for employees | 227 4 | 185 5 | 123 | 125 1 | |
| Total key management benefit | | | 1 | 1 | |
| expenses | 231 | <u>190</u> | 124 | 126 | |
| | Conso | lidated | Sepa | arate | |
| | financial s | statements | financial s | statements | |
| | 31 March | 31 December | 31 March | 31 December | |
| Balances with related parties at | 2024 | 2023 | 2024 | 2023 | |
| | | (in millio | n Baht) | | |
| Trade accounts receivable | | | | | |
| Associates | 9 | 9 | - | - | |
| Related companies | 1,505 | 306 | | | |
| Total | 1,514 | 315 | - | - | |
| Less allowance for expected credit loss | (5) | (2) | | | |
| Net | 1,509 | 313 | | - | |
| Other current receivables | | | | | |
| Subsidiaries | _ | _ | 4,609 | 3,561 | |
| Associates | 24 | 25 | 4,009 | 3,301 | |
| Joint ventures | 70 | 61 | _ | _ | |
| Related companies | 1,973 | 2,003 | 1,600 | 1,450 | |
| Total | 2,067 | 2,089 | 6,209 | 5,011 | |
| Less allowance for expected credit loss | - | - | - | - | |
| Net | 2,067 | 2,089 | 6,209 | 5,011 | |
| Expected credit loss | Conso | lidated | Sepa | ırate | |
| (reversal of expected credit loss) for | financial s | statements | financial s | | |
| the three-month period ended 31 March | 2024 | 2023 | 2024 | | |
| | | (in millio | n Baht) | | |
| Trade accounts receivable | 3 | (3) | - | j - | |
| Other current receivables | - | (2) | - | - | |
| | Consolidated | | Sepa | ırate | |
| | financial s | | financial s | statements | |
| | 31 March | 31 December | 31 March | 31 December | |
| Balances with related parties at | 2024 | 2023 (in millio | 2024 | 2023 | |
| Short-term loans to | | (in millio | n Duni) | | |
| Subsidiaries | _ | | 7,338 | 7 2/12 | |
| Total | | | 7,338 | 7,243 | |
| TULAI | | | /,538 | 7,243 | |

As at 31 March 2024, these short-term loans bear interest at 1.40% to 1.50% per annum (31 December 2023: 1.50% to 3.90% per annum) and repayable at call.

| | Consolidated financial statements | | Separate financial statements | |
|------------------------------------|-----------------------------------|-------------|-------------------------------|-------------|
| | 31 March | 31 December | | |
| Balances with related parties at | 2024 | 2023 | 31 March 2024 | 31 December |
| Butances with retated parties at | 2024 | | | 2023 |
| Investments in related companies | | (in millio | п Бапі) | |
| Ascend Commerce Co., Ltd | 673 | 615 | 673 | (15 |
| ALL Now Management Co., Ltd. | 641 | 732 | | 615 |
| EGG Digital Co., Ltd. | 378 | | 337 | 385 |
| True GS Co., Ltd. | | 251 | 199 | 132 |
| | 225 | 173 | 225 | 173 |
| C.P. Venture Capital Co., Ltd. | 205 | 205 | 205 | 205 |
| CP Seeding Social Impact Co., Ltd. | 7 | 7 | 3 | 3 |
| Total | 2,129 | 1,983 | 1,642 | 1,513 |
| 0.1 | | | | |
| Other non-current assets | | | | |
| Subsidiaries | = | - | 5 | 4 |
| Related companies | 36 | 2 | 34 | 1 |
| Total | 36 | 2 | 39 | 5 |
| | | | | |
| Trade accounts payable | | | | |
| Subsidiaries | - | - | 4,489 | 3,827 |
| Joint ventures | 12 | 14 | - | - |
| Related companies | 11,563 | 12,409 | 5,009 | 4,905 |
| Total | 11,575 | 12,423 | 9,498 | 8,732 |
| | | | | |
| Other payables | | | | |
| Subsidiaries | _ | _ | 10,349 | 11,403 |
| Associates | 24 | 3 | - | - |
| Joint ventures | 109 | 137 | _ | _ |
| Related companies | 2,836 | 1,901 | 98 | 127 |
| Total | 2,969 | 2,041 | 10,447 | 11,530 |
| 1 otal | 2,707 | | 10,447 | |
| Short-term borrowings from | | | | |
| Subsidiaries | | | 2 100 | 2.000 |
| Total | | | 2,100 | 2,000 |
| Tutai | | | 2,100 | 2,000 |

As at 31 March 2024, these borrowings bear interest at 1.00% to 2.00% per annum (31 December 2023: 1.00% to 2.00% per annum) and repayable at call.

| | | olidated statements | | arate statements |
|----------------------------------|----------|------------------------|----------|---------------------|
| | 31 March | 31 December | 31 March | 31 December |
| Balances with related parties at | 2024 | 2023 | 2024 | 2023 |
| - | | (in millio | n Baht) | |
| Lease liabilities | | , | | |
| Associates | 6,186 | 6,299 | _ | - |
| Joint ventures | 18 | 18 | _ | - |
| Related companies | 2,419 | 2,362 | _ | - |
| Total | 8,623 | 8,679 | _ | - |

4 Trade accounts receivable and other current receivables

| Trade accounts receivable | Note | | olidated statements 31 December 2023 | | arate statements 31 December 2023 |
|-----------------------------|-------|----------|---|----------------|--|
| | 1,010 | 2021 | (in millic | | 2023 |
| Related parties | | | y | , | |
| Within credit terms | | 1,358 | 224 | , _ | - |
| Overdue: | | | | | |
| Less than 3 months | | 125 | 66 | - | - |
| 3 - 6 months | | 19 | 18 | - | - |
| 6 - 12 months | | 8 | 3 | | - |
| Over 12 months | :- | 4 | 4 | | |
| Total | | 1,514 | 315 | - | - |
| Less allowance for expected | | (5) | (2) | | |
| credit loss | , . | (5) | (2) | | |
| Net | 3 . | 1,509 | 313 | | |
| Other parties | | | | | |
| Within credit terms | | 2,257 | 2,332 | 179 | 160 |
| Overdue: | | 2,237 | 2,552 | 177 | 100 |
| Less than 3 months | | 582 | 646 | _ | _ |
| 3 - 6 months | | 85 | 46 | ; _ | _ |
| 6 - 12 months | | 57 | 37 | - | - |
| Over 12 months | | 88 | 134 | = | _ |
| Total | | 3,069 | 3,195 | 179 | 160 |
| Less allowance for expected | | - | | | |
| credit loss | | (184) | (182) | | |
| Net | | 2,885 | 3,013 | 179 | 160 |
| Grand total | = | 4,394 | 3,326 | 179 | 160 |
| | | | | | |
| | | | lidated | • | arate |
| | | | statements | | statements |
| Other comment was in the | 77.4. | 31 March | 31 December | 31 March | 31 December |
| Other current receivables | Note | 2024 | 2023 | 2024 | 2023 |
| Related parties | | | (in millio | п Бапі) | |
| Within credit terms | | 1,863 | 1,809 | 6,080 | 4,746 |
| Overdue: | | 1,005 | 1,007 | 0,000 | 7,770 |
| Less than 3 months | | 176 | 245 | 119 | 244 |
| 3 - 6 months | | 3 | 12 | 2 | 17 |
| 6 - 12 months | | 8 | 6 | 4 | - |
| Over 12 months | | 17 | 17 | 4 | 4 |
| Total | 1. | 2,067 | 2,089 | 6,209 | 5,011 |
| Less allowance for expected | | 2 | , | <i>)</i> — | , |
| credit loss | - | | | | |

2,067

2,089

6,209

5,011

Net

| | | Conso | lidated | Sepa | rate |
|-----------------------------|------|-----------|-------------|-------------|-------------|
| | | financial | statements | financial s | tatements |
| Other current receivables | | 31 March | 31 December | 31 March | 31 December |
| (Continued) | Note | 2024 | 2023 | 2024 | 2023 |
| | | | (in millio | n Baht) | |
| Other parties | | | | | |
| Within credit terms | | 10,200 | 11,951 | 3,992 | 4,912 |
| Overdue: | | | | | |
| Less than 3 months | | 1,537 | 1,357 | 1,382 | 1,167 |
| 3 - 6 months | | 74 | 19 | 58 | 12 |
| 6 - 12 months | | 7 | 7 | 3 | 3 |
| Over 12 months | | 69 | 60 | 18 | 18 |
| Total | _ | 11,887 | 13,394 | 5,453 | 6,112 |
| Less allowance for expected | | | | | |
| credit loss | | (77) | (76) | (22) | (23) |
| Net | | 11,810 | 13,318 | 5,431 | 6,089 |
| Grand Total | = | 13,877 | 15,407 | 11,640 | 11,100 |

| Expected credit loss | Conso | lidated | Separ | ate |
|--|-------------|-------------|---------------|---------|
| (reversal of expected credit loss) for | financial s | statements | financial sta | tements |
| the three-month period ended 31 March | 2024 | 2023 | 2024 | 2023 |
| | | (in million | Baht) | |
| Trade accounts receivable | 5 | (31) | - | _ |
| Other current receivables | 1 | (10) | (1) | _ |

5 Investments in subsidiaries, associates and joint ventures

Material movements during the three-month period ended 31 March 2024 and 2023 were as follows:

| | | Conso | lidated | Separ | ate |
|-------------------------|------|-------------|------------|---------------|----------|
| | | financial s | statements | financial sta | atements |
| | Note | 2024 | 2023 | 2024 | 2023 |
| | | | (in millio | n Baht) | |
| Associates | | | | | |
| At 1 January | | 9,081 | 9,053 | - | - |
| Increase | | 27 | 51 | - | - |
| Add Share of profit of | | | | | |
| investment accounted | | | | | |
| for using equity method | | 94 | 95 | - | - |
| Less Dividend income | 3 | (129) | (119) | - | - |
| At 31 March | _ | 9,073 | 9,080 | - | _ |
| At 31 December | _ | | 9,081 | | |
| | | | | • | |

| | | Consolid | lated | Separa | te |
|----------------------------------|------|---------------|-------------|----------------|--------|
| | | financial sta | atements | financial stat | ements |
| | Note | 2024 | 2023 | 2024 | 2023 |
| | | | (in million | ı Baht) | |
| Joint ventures | | | | | |
| At 1 January | | 5,703 | 5,335 | - | _ |
| Increase | | 7 | - | - | - |
| Add Share of profit of | | | | | |
| investment accounted | | | | | |
| for using equity method | | 80 | 98 | - | _ |
| Add Share of other comprehensive | | | | | |
| income using equity method | _ | (3) | 3 | - | - |
| At 31 March | | 5,787 | 5,436 | - | _ |
| At 31 December | - | | 5,703 | |)= |

Additional investments during the period

- a) During the first quarter of 2024, a local indirect subsidiary, Ek-Chai Distribution System Co., Ltd. ("ECDS") paid for additional paid-up share capital in Sukhumvit Living Co., Ltd. ("SKL"), an associate, amounting to Baht 14.0 million (increase from Baht 71.1 million to Baht 85.1 million).
- b) During the first quarter of 2024, ECDS paid for additional paid-up share capital in Sukhumvit Mixed-Use Co., Ltd. ("SKM"), an associate, amounting to Baht 1.2 million (increase from Baht 85.1 million to Baht 86.3 million).
 - Later, ECDS invested in additional share capital in SKM, proportionately, amounting to Baht 12.7 million (increase from Baht 86.3 million to Baht 99.0 million).
- c) In March 2024, ECDS invested in Axtra Future City Property REIT Co., Ltd. ("AXTRARM"), a joint venture. In this regard, ECDS has a 50% investment in AXTRARM's paid-up share capital. ECDS paid for paid-up share capital totaling Baht 7.5 million in March 2024.

6 Property, plant and equipment

| | Consol | idated | Sepai | ate |
|-----------------------------------|-------------|-----------|----------------------|---------|
| | financial s | tatements | financial statements | |
| Three-month period ended 31 March | 2024 | 2023 | 2024 | 2023 |
| | | (in milli | on Baht) | |
| Net book value as at 1 January | 213,792 | 213,410 | 46,569 | 43,454 |
| Acquisitions | 4,577 | 5,183 | 2,204 | 2,976 |
| Disposals and write-off | (156) | (99) | (133) | (57) |
| Depreciation | (5,044) | (4,852) | (2,032) | (1,928) |
| Reclassification | 276 | (1,179) | - | - |
| Impairment loss | (43) | (14) | - | - |
| Exchange differences on | | | | |
| translating financial statements | 1,292 | (179) | - | - |
| Net book value as at 31 March | 214,694 | 212,270 | 46,608 | 44,445 |
| Net book value as at 31 December | | 213,792 | | 46,569 |

7 Right-of-use assets

| | Consol | idated | Sepai | rate |
|-----------------------------------|--------------|------------|--------------|----------|
| | financial st | atements | financial st | atements |
| Three-month period ended 31 March | 2024 | 2023 | 2024 | 2023 |
| | | (in millio | n Baht) | |
| Net book value as at 1 January | 86,543 | 82,246 | 45,333 | 43,560 |
| Acquisitions | 4,722 | 5,393 | 2,957 | 2,862 |
| Write-off | (577) | (676) | (538) | (606) |
| Lease modification | (299) | (197) | (127) | (122) |
| Depreciation | (3,139) | (3,116) | (2,115) | (2,026) |
| Reclassification | 148 | (93) | = | - |
| Impairment loss | (6) | - | | - |
| Exchange differences on | | | | |
| translating financial statements | 305 | (65) | - | - |
| Net book value as at 31 March | 87,697 | 83,492 | 45,510 | 43,668 |
| Net book value as at 31 December | | 86,543 | | 45,333 |

8 Debentures

| | Consolidated | | Separate | | |
|--------------------------------------|--------------|------------|--------------|------------|--|
| | financial st | atements | financial st | statements | |
| Three-month period ended 31 March | 2024 | 2023 | 2024 | 2023 | |
| | | (in millio | on Baht) | | |
| At 1 January | 293,220 | 247,262 | 223,301 | 223,796 | |
| Increases, net of bond issuance cost | 14,986 | 11,988 | 14,986 | 11,988 | |
| Decreases | (15,314) | (6,937) | (15,314) | (6,937) | |
| Interest paid calculated using | | | | | |
| effective interest rate method | 37 | 22 | 22 | 22 | |
| At 31 March | 292,929 | 252,335 | 222,995 | 228,869 | |
| At 31 December | | 293,220 | | 223,301 | |

On 27 March 2024, the Company issued debentures, unsubordinated and unsecured debentures in registered name form with debenture holder representative offered to public investors and institutional investors in the amount of Baht 15,000 million, which had the objective to repay matured debentures, the details were as follows:

| No. | Date | Debentures term (years) | Amount (in million Baht) | Fixed rate (% per annum) | Fully repayable date |
|--------|---------------|---------------------------------|--------------------------|--------------------------|------------------------------|
| 1/2024 | 27 March 2024 | 5 8 years 1 month 16 days | 8,640 960 | 3.45 3.60 | 27 March 2029 13 May 2032 |
| | | 10 | 3,200 | 3.85 | 27 March 2034 |
| | | 11 years 11 months 18 days | 2,200 | 4.05 | 16 March 2036 |

All series of debentures were registered with the Thai Bond Market Association and the Stock Exchange of Thailand on the issued date and all series of debentures have a credit rating of "A+" latest updated by TRIS Rating Co., Ltd. on 5 July 2023 for subsidiaries, on 29 February 2024 for indirect subsidiaries and on 14 February 2024 for the Company.

The Group and Company must comply with the specific covenants such as the Group must maintain net debt to equity ratio in the annual consolidated financial statements through the terms of debentures, and the Company must pledge CP Axtra Public Company Limited shares, etc.

CP Axtra Public Company Limited shares as at 31 March 2024, which were pledged in accordance with the conditions stipulated in the bond issuance, totaled 271 million shares. The fair value of those shares totaled Baht 8,465 million.

CP ALL Public Company Limited and its Subsidiaries Condensed notes to the interim financial statements

For the three-month period ended 31 March 2024 (Unaudited)

9 Segment information and disaggregation of revenue

Revenues and results, based on segments, in the interim consolidated financial statements for the three-month period ended 31 March 2024 and 2023 were as follows:

| For the three-month period ended | Convenie | nce stores | Wholesale | business | Retail busin | ess and mall | Other bus | sinesses | Elimin | ation | То | tal |
|----------------------------------|----------|------------|-----------|----------|--------------|--------------|-----------|----------|----------|----------|---------|---------|
| 31 March | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 |
| | | | | | | (in millio | on Baht) | | | | | |
| Type of revenues | | | | | | | | | | | | |
| Revenue from sale of goods | 106,293 | 94,674 | 67,800 | 63,993 | 53,382 | 50,051 | 12,076 | 10,703 | (11,620) | (10,133) | 227,931 | 209,288 |
| Revenue from rendering | | | | | | | | | | | | |
| of services | 301 | 288 | 1,304 | 1,322 | 3,671 | 3,723 | 3,407_ | 3,539 | (2,299) | (2,265) | 6,384 | 6,607_ |
| Revenue from sale of goods and | | | | | | | | | | | | |
| rendering of services | 106,594 | 94,962 | 69,104 | 65,315 | 57,053 | 53,774 | 15,483 | 14,242 | (13,919) | (12,398) | 234,315 | 215,895 |
| Total revenues | 115,389 | 101,345 | 69,433 | 65,594 | 57,587 | 54,627 | 15,902 | 14,629 | (17,004) | (13,823) | 241,307 | 222,372 |
| | | | | | | | | | | | | |
| Segment profit before | 6.044 | 2.020 | 1.002 | 2.260 | 1 206 | 200 | 1.242 | 1.010 | (2.241) | (710) | 0.044 | 5.000 |
| income tax expense | 6,844 | 2,938 | 1,993 | 2,369 | 1,206 | 389 | 1,242 | 1,019 | (2,341) | (719) | 8,944 | 5,996 |

10 Income tax

Income tax is recognised based on management's best estimate of the weighted average annual income tax rate expected for the full financial year applied to the pre-tax income of the interim reporting period.

The changes in the Group and the Company's effective income tax rate in respect of continuing operations for the three-month period ended 31 March 2024 was caused mainly by income not subject to tax.

Minimum top-up tax

The Group has adopted International Tax Reform - Pillar Two Model Rules - Amendments to TAS 12 Income Taxes dated 28 December 2023. However, the Group is currently assessing the potential impact on the Group's financial statements from adopting the accounting standard.

11 Basic earnings per share

| | Consolidated | | Separate | |
|--|--------------|---------------|-----------------|----------|
| | financial st | tatements | financial st | atements |
| For the three-month period ended 31 March | 2024 | 2023 | 2024 | 2023 |
| | (in | million Baht/ | million shares, |) |
| Profit for the period attributable to | | | | |
| equity holders of the Company | 6,319 | 4,123 | 6,181 | 2,758 |
| Less cumulative interest for the period on | | | | |
| perpetual subordinated debentures | (115) | (113) | (115) | (113) |
| Profit used in calculation of basic earnings | | | | |
| per share | 6,204 | 4,010 | 6,066 | 2,645 |
| Number of ordinary shares outstanding | | | | |
| during the period | 8,983 | 8,983 | 8,983 | 8,983 |
| | | | | |
| Basic earnings per share (in Baht) | 0.69 | 0.45 | 0.68 | 0.29 |

Condensed notes to the interim financial statements For the three-month period ended 31 March 2024 (Unaudited)

12 Financial instruments

Carrying amount and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities measured at amortised cost if the carrying amount is a reasonable approximation of fair value.

| | Consolidated financial statements | | | | | | | |
|----------------------------------|-----------------------------------|--------------|----------------|---------------|---------|------------|---------|--|
| | | Carrying | g amount | | | Fair value | | |
| | Financial | Financial | Financial | | | | | |
| | instruments | instruments | instruments | | | | | |
| | measured at | measured at | measured at | | | | | |
| | FVTPL | FVOCI | amortised cost | Total | Level 2 | Level 3 | Total | |
| | | | (in | million Baht) | | | | |
| At 31 March 2024 | | | | | | | | |
| Financial assets | | | | | | | | |
| Forward exchange contracts | 49 | - | - | 49 | 49 | - | 49 | |
| Investments in related companies | - | 2,129 | - | 2,129 | _ | 2,129 | 2,129 | |
| Financial liabilities | | | | | | | | |
| Debentures | - | - | 292,929 | 292,929 | 295,621 | - | 295,621 | |
| Long-term borrowings from | | | | | , | | , | |
| financial institutions | - | - | 24,844 | 24,844 | 24,580 | - | 24,580 | |
| Forward exchange contracts | 2 | - | · - | 2 | 2 | - | 2 | |
| Accrued guarantee deposits | - | - | 3,868 | 3,868 | 3,318 | - | 3,318 | |

Condensed notes to the interim financial statements

For the three-month period ended 31 March 2024 (Unaudited)

Consolidated financial statements (Continued)

| | | Carrying amount | | | | | Fair value | | |
|----------------------------------|-------------|-----------------|----------------|---------------|---------|------------|------------|--|--|
| | Financial | Financial | Financial | | | | | | |
| | instruments | instruments | instruments | | | | | | |
| | measured at | measured at | measured at | | | | | | |
| | FVTPL | FVOCI | amortised cost | Total | Level 2 | Level 3 | Total | | |
| | | | (in | million Baht) | | | | | |
| At 31 December 2023 | | | , | , | | | | | |
| Financial assets | | | | | | | | | |
| Forward exchange contracts | 4 | - | - | 4 | 4 | 5 — | 4 | | |
| Investments in related companies | - | 1,983 | - | 1,983 | _ | 1,983 | 1,983 | | |
| Financial liabilities | | | | | | | | | |
| Debentures | - | _ | 293,220 | 293,220 | 294,823 | - | 294,823 | | |
| Long-term borrowings from | | | | | | | , | | |
| financial institutions | - | - | 24,653 | 24,653 | 24,587 | - | 24,587 | | |
| Forward exchange contracts | 62 | - | - | 62 | 62 | - | 62 | | |
| Accrued guarantee deposits | - | - | 3,807 | 3,807 | 3,262 | - | 3,262 | | |

CP ALL Public Company Limited and its Subsidiaries Condensed notes to the interim financial statements For the three-month period ended 31 March 2024 (Unaudited)

| | | Separate financial statements | | | | | | |
|----------------------------------|-------------|-------------------------------|-----------|----------|------------|---------|--|--|
| | | Carrying amount | _ | | Fair value | | | |
| | Financial | Financial | | | | | | |
| | instruments | instruments | | | | | | |
| | measured at | measured at | | | | | | |
| | FVOCI | amortised cost | Total | Level 2 | Level 3 | Total | | |
| | | | (in milli | on Baht) | | | | |
| At 31 March 2024 | | | | | | | | |
| Financial assets | | | | | | | | |
| Investments in related companies | 1,642 | - | 1,642 | - | 1,642 | 1,642 | | |
| | | | | | | | | |
| Financial liabilities | | 222 005 | 222.005 | 225 004 | | | | |
| Debentures | - | 222,995 | 222,995 | 225,881 | - | 225,881 | | |
| Accrued guarantee deposits | - | 3,830 | 3,830 | 3,280 | - | 3,280 | | |
| 1. 21 D 1 2022 | | | | | | | | |
| At 31 December 2023 | | | | | | | | |
| Financial assets | 1.510 | | 1.510 | | 1.510 | 1.510 | | |
| Investments in related companies | 1,513 | - | 1,513 | - | 1,513 | 1,513 | | |
| Financial liabilities | | | | | | | | |
| | | 222 201 | 222 201 | 225 415 | | 225 415 | | |
| Debentures | - | 223,301 | 223,301 | 225,415 | - | 225,415 | | |
| Accrued guarantee deposits | - | 3,773 | 3,773 | 3,228 | = | 3,228 | | |

Condensed notes to the interim financial statements

For the three-month period ended 31 March 2024 (Unaudited)

The following table presents valuation technique of financial instruments measured at fair value in statement of financial position.

Financial instruments measured at fair value for level 2

| Type | Valuation technique |
|------------------|---|
| Forward exchange | Forward pricing: The fair value is determined using quoted forward exchange rates |
| contracts | at the reporting date and present value calculations based on high credit quality |
| | yield curves in the respective currencies. |

Financial instruments measured at fair value for level 3

| | | | Inter-relationship between significant unobservable |
|-------------------|-----------------------|---------------------|---|
| | | Significant | input and fair value |
| Type | Valuation technique | unobservable input | measurement |
| Investments in | Discounted cash flows | Discount rate | The estimated fair value |
| related companies | | (5.63% - 11.53% for | would increase (decrease) |
| | | 31 March 2024) | if discount rate was lower |
| | | | (higher). |

Reconciliation of Level 3 fair values

| | Note | Consolidate financial statements (in millio | Separate financial statements on Baht) |
|--|------|---|---|
| Investments in related companies | | | |
| At 1 January 2024 | | 1,983 | 1,513 |
| Change in fair value | | | |
| - recognised in other comprehensive income | | 146 | 129 |
| At 31 March 2024 | 3 | 2,129 | 1,642 |

Sensitivity analysis

For the fair value of financial assets that was categorised as Level 3 fair value, reasonably possible changes at 31 March 2024 and 31 December 2023 to the significant unobservable input, holding other inputs constant, would have the following effects:

| | Consol financial s | | Separate financial statements | | |
|--|---------------------------|---------------------------------------|------------------------------------|---------------------------|--|
| Effect to other comprehensive income - net of income tax | 1% increase in assumption | 1% decrease in assumption (in million | 1% increase in assumption on Baht) | 1% decrease in assumption | |
| At 31 March 2024 Investments in related companies Discount rate | (187) | 293 | (151) | 246 | |
| At 31 December 2023 Investments in related companies Discount rate | (168) | 238 | (129) | 186 | |

Condensed notes to the interim financial statements

For the three-month period ended 31 March 2024 (Unaudited)

Financial instruments not measured at fair value

Fair value for trade debentures have been determined based on quoted selling price from the Thai Bond Market Association at the closing price on the reporting date.

Fair value for long-term borrowings from financial institutions and accrued guarantee deposits were calculated by using discounted cash flow method.

13 Commitments with non-related parties

| At 31 March 2024 | Consolidated financial statements (in million | Separate financial statements on Baht) |
|---------------------------------------|---|---|
| Capital commitments | | |
| Property, plant and equipment | 2,645 | - |
| Computer software | 636 | - |
| Total | 3,281 | |
| Other commitments | | |
| Short-term lease commitments | 208 | 206 |
| Unused letters of credit for purchase | | |
| of goods and supplies | 621 | - |
| Other commitments | 17 | - |
| Total | 846 | 206 |

Letters of guarantee

As at 31 March 2024, the Group has commitments under letters of guarantee with the financial institutions, principally guarantee for utilities, rental agreements and others totaling Baht 3,492 million and United States Dollars 0.3 million.

Significant agreements

The Group had no significant agreements with material changes during the three-month period ended 31 March 2024.

14 Events after the reporting period

- 14.1 At the annual general shareholders' meeting of the Company held on 26 April 2024, the Company's shareholders approved the appropriation of dividends of Baht 1 per share for 8,983 million ordinary shares, totaling Baht 8,983 million, from the profit attributable to equity holders of the Company for the year 2023. The Company will pay dividends to the Company's shareholders in May 2024.
- 14.2 On 1 April 2024, a local subsidiary, CP Axtra Public Company Limited accepted the Entire Business Transfer (EBT) of a local indirect subsidiary (Lotus's Stores (Thailand) Co., Ltd. ("Lotus's Thailand")) including assets, obligations, rights, duties and responsibilities of Lotus's Thailand existing at present and will occur in the future as of the EBT date. The main assets of Lotus's Thailand are shares in a local indirect subsidiary (Ek-Chai Distribution System Co., Ltd. ("ECDS")) for the total consideration of Baht 7,680 million ("EBT Transaction"). After completion of the EBT Transaction, Lotus's Thailand filed for dissolution and is currently in the process of liquidation in accordance with the rules, procedures and conditions of the EBT under the

Notification of the Director - General of the Revenue Department Re: Rules, Procedures and Conditions in Amalgamation or Entire Business Transfer amongst Public Limited Companies or Limited Companies for the Purpose of Tax Exemption, as well as other relevant laws.

- 14.3 On 5 April 2024, a local subsidiary, CP Axtra Public Company Limited has registered the reduction of the authorised share capital by Baht 296,000,000, from the existing authorised share capital of Baht 5,586,161,750 comprising 11,172,323,500 ordinary shares with a par value of Baht 0.50 per share, to the new authorised share capital of Baht 5,290,161,750 comprising 10,580,323,500 ordinary shares with a par value of Baht 0.50 per share, by cancelling 592,000,000 unissued shares with a par value of Baht 0.50 per share.
- 14.4 On 25 April 2024, ECDS issued totaling Baht 9,000 million unsubordinated and unsecured debentures in registered name form with debenture holder representative offered to public and/or institutional investors, which has the objective to repay debentures due in April 2024, divided into:
 - Debentures (Series 1) term of 1 year 5 months 25 days of Baht 1,500 million, fully repayable on 20 October 2025 and bearing interest at the fixed rate of 2.90% per annum. The interest payment schedule is semi-annually.
 - Debentures (Series 2) term of 3 years 5 months 25 days of Baht 3,500 million, fully repayable on 20 October 2027 and bearing interest at the fixed rate of 3.14% per annum. The interest payment schedule is semi-annually.
 - Debentures (Series 3) term of 4 years 5 months 25 days of Baht 3,000 million, fully repayable on 20 October 2028 and bearing interest at the fixed rate of 3.38% per annum. The interest payment schedule is semi-annually.
 - Debentures (Series 4) term of 7 years 5 months 25 days of Baht 1,000 million, fully repayable on 20 October 2031 and bearing interest at the fixed rate of 3.56% per annum. The interest payment schedule is semi-annually.

These series of debentures were registered with the Thai Bond Market Association on 25 April 2024.